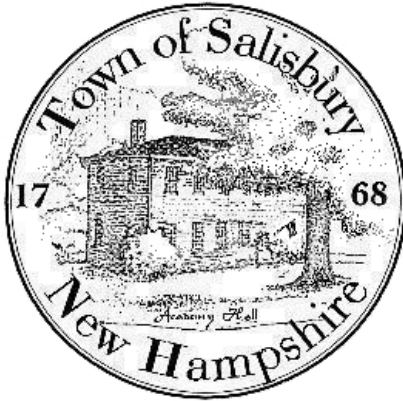


2020
Annual Report
Salisbury, NH



2020 Annual Report

of the

Town of Salisbury, New Hampshire

For Fiscal Year Ending
December 31, 2020

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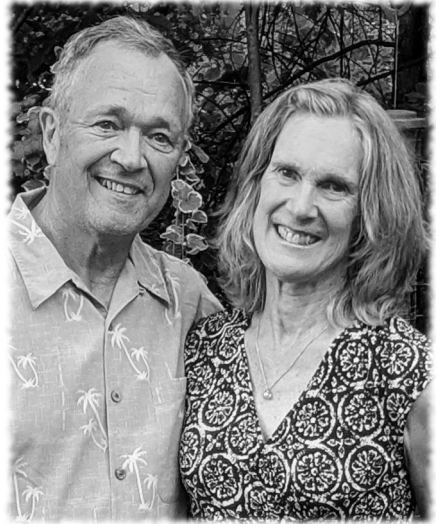
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Dedication

Ken Ross-Raymond resigned as a Selectman after 16 years of dedication to the job, the Town and its people. Ken touched many of the lives of Salisbury's residents via work with the Town's Boards, Committees and Departments. Ken was always volunteering to help in some way, shape or form. He not only dedicated time, but also donated project materials. Ken worked in every Town building and grounds fixing anything from a flag pole to jacking up the Town Hall to fix the support beams; the list is very long. Ken may have held the title of Selectman, but he should have also held the title of Salisbury's Steward!



Ken was voted Citizen of the Year in 2016. He is well-known to make house calls whether to check on people in their time of need, discuss any issues residents want to talk about, or just say "Hello!" Not only can Ken drive to your house at tortoise speed, but he also knows how to pick up the phone and check in just to see how things are going. He truly cares. He treats everyone with kindness and respect. Ken is also known for always saying "Thank you". Those two little words go a long way.

Anne Ross-Raymond was known as the Selectmen's wife, but some of us knew Anne as a key member of the Town's Planning Board which she served on for 15 years! Anne, a retired lawyer for the Public Utilities Commission, brought many years of legal knowledge to the Planning table. Anne was often the voice of reason during meetings when we digressed into conversations about pizza, ultimately bringing everyone's mind to food. Anne would immediately say, "OK let's go! I'm starving and haven't had dinner yet!"

Anne also took over the post of Town Moderator in 2018. Even though she has only held that position for a short time, she performed the task seamlessly and with utter professionalism.

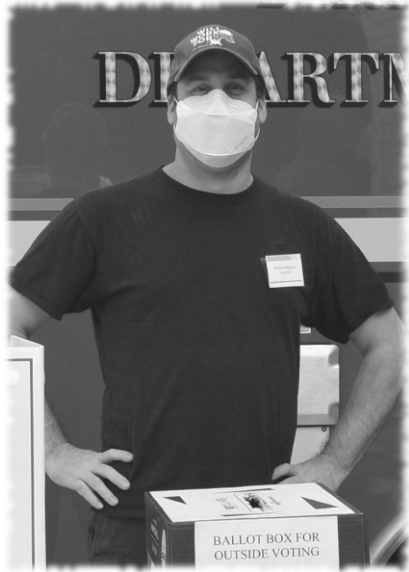
Ken and Anne will be missed by so many friends and residents in Salisbury as they venture forward with the next chapter of their lives.

Hero of the Year

2020 brought many challenges. Everyone was impacted by COVID-19, some more than others. We all had to figure out ways to live our lives differently and make sacrifices. One person, above all others, had to completely change almost every single work procedure in order to keep not only himself safe but all of the Town's residents as well.

We were in the initial stages of drafting budgets for the 2020 Town Meeting. None of us had any idea what was coming...

Luckily, Jim had proposed offering online motor vehicle registrations through "ClerkWorks" and to provide for a credit card option. He also moved the Town Clerk's Office to a "one check" system to make transactions easier for everyone.



Then it happened. The pandemic was in full swing, people were nervous and doors were being closed. It took months to get the online vehicle registration system operational, but Jim saw it through until everything was working. THIS WAS NO SMALL FEAT!

Town Meeting was soon upon us. Jim worked diligently to keep up with all of the Election changes being issued by the State. He held several joint work sessions with ALL of the election workers to make sure every avenue was covered and ALL were comfortable with the processes.

November's Election was FREEZING! Jim remained outside of the Life Safety Complex all day, directing residents to enter when it was safe to do so!

Here we are today. The pandemic continues. And Jim continues to keep our residents safe by offering curbside registrations, dog licensing, etc.

It is with all of this in mind that Salisbury Town Clerk James Zink-Mailloux is being honored as the Town's very first "Hero of the Year". I'm sure our HERO didn't know how much exercise he would be getting in 2020. Thank you, Jim.

Respectfully Submitted,
Town Administrator April Rollins

Past Salisbury Citizens of the Year

The annual Old Home Day festivities were not held in 2020 due to the pandemic. Therefore, the annual vote for the Citizen of the Year did not take place.

To make up for this, citizens were given the opportunity to vote for 2020 Annual Report honors via online voting, emails, letters, and telephone messages.

Year	Recipient	Year	Recipient
2019	Walter Scott, Jr.	1996	Kathie Downes
2018	Nancy Hayden	1995	David Chamberlin
2017	Kathleen Doyle	1994	Edwin Bowne
2016	Ken Ross-Raymond	1993	Dr. Paul Shaw
2015	Greg and Bobbi Slossar	1992	Irene Plourde
2014	James “Jim” Minard	1991	Donald Nixon
2013	Sara (Sally) Jones	1990	Edward Sawyer
2012	Agnes Bowne	1989	Agnes Shaw
2011	Isabel Bartz	1988	Martha Patten
2010	Peggy Sue Scott	1987	Leah Schaefer & Ken Mailloux
2009	Gail Manyan Henry	1986	Karen Hooper & Dave Fredette
2008	Robert “Bob” Irving	1985	Daisy Dunham & John Kepper
2007	Lou Freeman	1984	Russell Benedict
2006	Alvin E. Tanner	1983	Arvilla Fogarty
2005	Sandra Shaw Miller	1982	Ida Prince
2004	Jane Currier	1981	George Beauily & Arthur Schaefer Sr
2003	Albert J. Britton	1980	Edward Bailey
2000	Jeffrey Howard	1979	Fred Adams
1999	Bob Tewksbury	1978	Maud Prince & Dennis Patten
1998	Mary Phillips	1977	Dorothy Bartlett
1997	Rouleen Koelb	1976	Dot & Norma Lovejoy

In Memoriam

Stephen Albert Wheeler died January 26th, 2020 following a brief illness.

Steve was born in Winthrop, MA on September 4, 1941 to Albert and Elizabeth Phoebe (Oakes) Wheeler. He lived in Washington, Maine, and NH throughout the early part of his life, moving to Concord in the 1950s. He graduated from St. John's High School in Concord and attended St. Anselm College. He was a long-time employee of Rumford Press in Concord, which was the beginning of a long successful career in the printing industry which took him to Florida, Indiana and Michigan. Steve volunteered for many years as a pressman at Canterbury Shaker Village Print Shop.



While living in Salisbury, Steve was a very active member of the community, serving on the Board of Trustees and the Budget Committee, and working for the town as Transfer Station Operator. He loved the social aspects of the job as well as the management duties and was a fierce proponent of recycling.

Steve was an incredibly hard worker and everyone's go-to guy. Whether something needed fixing or a problem needed to be solved, Steve could always be counted on. Described by his family as capable and thoughtful with a wonderful sense of humor, Steve was loved and respected by many people, both family and friends.

Steve is survived by his wife, Barbara Carr; his brother Stanley L Wheeler, (Shelley Lentz Wheeler); his sister Marian Clare Wheeler; his sons D. Michael Wheeler (Michelle), Chris Wheeler (Trisha), and Scott Wheeler; his stepchildren Heidi Williams, Jason Boyer (Lucy), and Jessica Boyer (Brian Becher); his nephews Darrell Wheeler (Janet Rosado), Erik Wheeler (Chris Anne), and Isaac Wheeler; his grandchildren Michaela Wheeler, Emily Wheeler, and Charlie Wheeler; and his great nieces and nephews Amber Rosado, Dylan Wheeler, Lexi Wheeler, and Paige Wheeler; and his step grandchildren James Howe, Victoria Grabowski, Jack Boyer and Nina Boyer.

Friends wishing to honor Steve in a material way may make a donation to the Salisbury Free Library or to the Salisbury Historical Society.

Town Officers - 2020

Moderator	Seeyle Longnecker ** (Anne Ross-Raymond *)	'21
Board of Selectmen	John W. Herbert, Chair	'23
	Jim Hoyt	'22
	Brett Walker ** (Ken Ross-Raymond *)	'21
Town Administrator	April Rollins	
Municipal Assistant	Kimberley Edelmann ** (Jill Colardeau *)	
Bookkeeper	Elaine Clark ** (Deb Sullivan *)	
Bldg. Inspector / Health Officer	Chuck Bodien	
Overseer of Public Welfare	April Rollins	
Town Clerk	James Zink-Mailloux	'23
Deputy Town Clerk	Jennifer Hoyt	
Tax Collector	Gayle B. Landry	'23
Deputy Tax Collector	James Zink-Mailloux	
Treasurer	Donna Nickerson	
Deputy Treasurer	Karen Donaldson	
Supervisors of the Checklist	Dorothy 'Dot' Swenson	'24
	David Rapalyea	'22
	Judy Elliott	'26
Road Agent	William MacDuffie, Jr.	'23
Police	Covered by State Police - Troop D	
Fire Chief / Forest Fire Warden	Bill MacDuffie, Jr.	
Emer. Services Coordinator	Bill MacDuffie, Jr.	

* Resigned During 2020

** Appointed During 2020

Town Officers - 2020

(Page 2 of 3)

Trustees of the Trust Funds	Marcel Binette	'21
	Beverly Tilley	'22
	Jennifer Hoyt	'23
Library Trustees	Michelle Carr, Chair	'23
	Jennifer Hoyt, Treasurer	'23
	Pamela Monaghan, Member	'22
	Christine Dixon, Member	'21
	Kathleen Anderson, Member	'21
Director (Librarian)	Katherine Bollenbach	
Budget Committee	Jason Hood, Chair	'21
	Marcia Murphy, Vice Chair	'23
	Bill MacDuffie, Sr.	'22
	Sandy Miller	'22
	David Merwin	'22
	Salvatore Morgani	'21
	David Kelly	'21
	Marcus Zeuch ** (Nancy Hayden *)	'21/'23
	Velvet Sweeney	'23
Ex Officio	Brett Walker ** (Ken Ross-Raymond *)	'21
Planning Board	Doug Greiner, Chair	'22
	Raymond Deary, Vice Chair	'21
	Loretta Razin ** (Anne Ross-Raymond*)	'21/'23
	Joe Schmidl	'23
Ex Officio	John W. Herbert, Selectman	'21
Alternate	Bill MacDuffie, Jr.	'23
Alternate	Jeff Nangle	'23
	Katherine Wilson, Rec. Sec. *	
	April Rollins, Planning Assistant	

* Resigned During 2020

** Appointed During 2020

Town Officers - 2020

(Page 3 of 3)

Cemetery Trustees	Richard Chandler, Chair	'22
	Pete Ballou, Trustee/Sec.	'23
	Geoffrey Hodges, Trustee **	'21
Cemetery Sexton	John Bentley	
Zoning Board of Adjustment	Arthur Garvin, Chair *	'21
	Mike Stromsnes, Vice Chair *	'22
	Dave Kelly	'23
	David Merwin	'23
	Tricia Thompson	'22
	Loretta Razin **	'21
	Alternate n/a	
	Katherine Wilson, Rec. Sec. *	
	April Rollins, Zoning Assistant	
Conservation Commission (Appointed)	David Kelly, Chair	'22
	Laura Deming, Vice Chair	'21
	William MacDuffie, Jr.	'22
	Kathleen Doyle	'21
	Leon Riel	'22
	Cheryl Bentley, Secretary	'23
	Vacancy	'20
	Alternate Peg Boyles	'21
Recreation Committee (Appointed)	Michael Broas, Member	'23
	David Kelly, Vice Chair	'22
	April C. Rollins, Chair	'23
	Jocelyn Henry, Secretary	'21
	Kathleen Doyle, Member	'22
	Vacant	
Selectman Representative	Vacant	

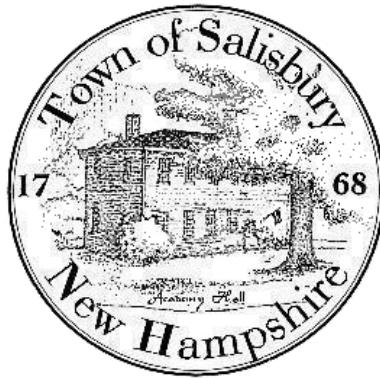
* Resigned During 2020

** Appointed During 2020

Notes

[illegible]

2021 Town Meeting



Town Warrant & Proposed Budgets

Warrant for the Annual 2021 Town Meeting

THE POLLS WILL BE OPEN TUESDAY, MARCH 9, 2021 FROM 11:00 AM TO 7:00 PM AT THE MODERATORS DISCRETION BUSINESS MEETING SATURDAY, MAY 1ST, 2021 AT 1:00 PM AT THE SALISBURY SAFETY COMPLEX

To the Inhabitants of the Town of Salisbury, in the County of Merrimack, in the State of New Hampshire, qualified to vote in Town affairs.

You are hereby notified to meet at the Salisbury Safety Complex in Salisbury on **Tuesday, March 9, 2021 from 11 a.m. to 7 p.m.** to act upon the following subjects by ballot:

1. To choose the following Town Officers: Moderator (1 for 1 year); Selectman (1 for 3 years); Trustee of Trust Funds (1 for 3 years); Budget Committee (3 for 3 years) and (1 for 2 years); Planning Board (1 for 3 years); Zoning Board of Adjustment (1 for 3 years) and (1 for 1 year); Cemetery Trustees (1 for 3 years).

And to act upon the following subjects at the Business Meeting on **Saturday, May 1, 2021 at 1:00 p.m.:**

2. To see if the Town will vote to raise & appropriate the sum of One Hundred and Fifty-Six Thousand Dollars (\$156,000) for the expansion of fiber optic internet cable on North Road, Flaghole Road, Humphrey Road & Montgomery Road; and to authorize the issuance of not more than One Hundred and Fifty-Six Thousand Dollars (\$156,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; for the expansion of fiber optic internet cable on North Road, Flaghole Road, Humphrey Road & Montgomery Road. (Selectmen and Budget Committee recommend this article). (3/5 Ballot vote required.)

3. To see if the town will vote to raise and appropriate the sum of One Million Three Hundred Forty-Eight Thousand Five Hundred and Thirty-Six Dollars (\$1,348,536) which represents the operating budget recommended by the budget committee. This sum does not include the amounts appropriated in special or individual warrant articles in this warrant. (Selectmen and Budget Committee recommend this appropriation).
4. To see if the Town will vote to raise and appropriate the sum of Seventy-Four Hundred Dollars (\$7,400) to be added to the **Reassessment Capital Reserve Fund**, established in 1976. (Selectmen and Budget Committee recommend this appropriation).
5. To see if the town will vote to raise and appropriate the sum of Twenty-Five Hundred Dollars (\$2,500) be added to the **Buildings and Grounds Capital Reserve Fund**, established in 1992. (Selectmen and Budget Committee recommend this appropriation).
6. To see if the Town will vote to raise and appropriate the sum of Twenty-Four Hundred Dollars (\$2,400) to be placed in the **Defibrillator & Maintenance Expendable Trust Fund**, established in 2016. (Selectmen and Budget Committee recommend this appropriation).
7. To see if the Town will vote to raise and appropriate the sum of Forty-Nine Thousand Dollars (\$49,000) to be added to the **Emergency Services / Fire Rescue Equipment Capital Reserve Fund** established in 1994 and combined in 2019. (Selectmen and Budget Committee recommend this appropriation)
8. To see if the Town will vote to raise and appropriate the sum of Twenty-Five Hundred Dollars (\$2,500) to be placed in the **Cistern & Dry Hydrant Maintenance and Repair Expendable Trust Fund**, established in 2016 and renamed in 2017. (Selectmen and Budget Committee recommend this appropriation.)
9. To see if the Town will vote to raise and appropriate the sum of Eighty-Seven Hundred Dollars (\$8,700) to be placed in the **Air Pack Equipment & Maintenance Expendable Trust Fund** established in 2016. (The Selectmen and Budget Committee recommend this appropriation.)
10. To see if the Town will vote to raise and appropriate the sum of One Thousand Dollars (\$1,000) to be added to the **Recreation Capital Reserve**

Fund, established in 1987. (Selectmen and Budget Committee recommend this appropriation).

11. To see if the Town will vote to discontinue the **Police Department Capital Reserve Fund**, established in 1994 with all of the remaining funds to be deposited into the general fund. (Selectmen and Budget Committee recommend this appropriation). (Majority vote required.)

12. To see if the Town will vote to repurpose the **Land Acquisition Capital Reserve Fund**, established in 1996 to the **Transfer Station / Recycling Capital Reserve Fund** established in 2002 and repurposed in 2019 and further to name the Selectmen agents of said fund. (Selectmen and Budget Committee recommend this article). (2/3rds Majority vote required.)

13. To discontinue the **Land Acquisition Capital Reserve Fund** established in 1996 with all of the funds going to the general fund balance. If Article 12 passes, this Article is null & void. (Selectmen and Budget Committee recommend this article). (Majority vote required.)

14. To see if the Town will authorize the Board to enter into a five year lease purchase agreement for the Transfer Station to purchase a trash compactor in the amount of Thirty-Five Thousand Dollars (\$35,000), and raise and appropriate \$7,500 for the first year's payment. This agreement contains an escape clause. If Article 12 passes, this Article is null & void. (Selectmen and Budget Committee recommend this article). (Majority vote required.)

15. To see if the Town will vote to raise & appropriate the sum of Forty Thousand Dollars (\$40,000) to be added to the **Transfer Station / Recycling Capital Reserve Fund** established in 2002 and repurposed in 2019. If Article 12 or 13 passes, this Article is null & void. (Selectmen and Budget Committee recommend this article). (Majority vote required.)

16. To see if the Town will vote to establish a **Salisbury Land Purchase Capital Reserve Fund** for the purpose of purchasing land for the Town and to see if the Town will vote to raise & appropriate the sum of Two Thousand dollars (\$2,000) to be added to said fund and further to name the Board of Selectmen as agents to the fund. If Article 12 or 13 passes, this Article shall be considered. (Selectmen and Budget Committee recommend this article). (Majority voted required.)

17. To see if the Town will vote to adopt the provisions RSA 32:5 V-b, Any town may vote to require that the annual budget and all special warrant articles having a tax impact, as determined by the governing body, shall contain a notation stating the estimated tax impact of the article. The determination of the estimated tax impact shall be subject to approval by the governing body. (Selectmen and Budget Committee recommend this article). (Majority vote required.)
18. To hear the reports of the Officers of the town, agents, auditors and committees appointed and pass any vote relating thereto.
19. To transact any other business that may legally come before this meeting.

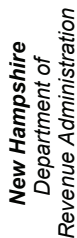
GIVEN UNDER OUR HANDS AND SEAL THIS 17th DAY OF FEBRUARY, 2021. SALISBURY BOARD OF SELECTMEN

A true copy of the 2021 Salisbury Town Warrant – Attest:

John Herbert, Chairman _____

James Hoyt _____

Brett Walker _____



2021
MS-737

Proposed Budget

Salisbury

For the period beginning January 1, 2021 and ending December 31, 2021

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on:

BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
General Government								
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0	\$0	\$0
4130-4139	Executive	03	\$101,616	\$106,920	\$107,420	\$0	\$107,420	\$0
4140-4149	Election, Registration, and Vital Statistics	03	\$40,176	\$40,126	\$28,484	\$0	\$28,484	\$0
4150-4151	Financial Administration	03	\$86,886	\$82,755	\$83,480	\$0	\$83,480	\$0
4152	Revaluation of Property		\$0	\$0	\$0	\$0	\$0	\$0
4153	Legal Expense	03	\$6,053	\$13,000	\$13,000	\$0	\$13,000	\$0
4155-4159	Personnel Administration	03	\$24,694	\$24,650	\$28,852	\$0	\$28,852	\$0
4191-4193	Planning and Zoning	03	\$1,986	\$2,700	\$2,700	\$0	\$2,700	\$0
4194	General Government Buildings	03	\$61,014	\$68,900	\$68,900	\$0	\$68,900	\$0
4195	Cemeteries	03	\$13,351	\$14,100	\$14,100	\$0	\$14,100	\$0
4196	Insurance	03	\$19,673	\$19,844	\$19,644	\$0	\$19,644	\$0
4197	Advertising and Regional Association	03	\$10,754	\$6,100	\$6,100	\$0	\$6,100	\$0
4199	Other General Government	03	\$0	\$1,000	\$1,000	\$0	\$1,000	\$0
General Government Subtotal			\$366,203	\$380,095	\$373,680	\$0	\$373,680	\$0
Public Safety								
4210-4214	Police	03	\$14,382	\$19,800	\$19,800	\$0	\$19,800	\$0
4215-4219	Ambulance	03	\$99,224	\$101,200	\$102,850	\$0	\$102,850	\$0
4220-4229	Fire	03	\$45,844	\$34,901	\$41,310	\$0	\$41,310	\$0
4240-4249	Building Inspection	03	\$9,664	\$6,878	\$6,878	\$0	\$6,878	\$0
4290-4298	Emergency Management	03	\$8,039	\$8,700	\$8,700	\$0	\$8,700	\$0
4299	Other (Including Communications)		\$0	\$0	\$0	\$0	\$0	\$0
Public Safety Subtotal			\$177,153	\$171,479	\$179,538	\$0	\$179,538	\$0
Airport/Aviation Center								
4301-4309	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Highways and Streets								
4311	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4312	Highways and Streets	03	\$300,307	\$300,322	\$340,322		\$340,322	\$0
4313	Bridges		\$0	\$0	\$0		\$0	\$0
4316	Street Lighting	03	\$2,958	\$2,800	\$2,800		\$2,800	\$0
4319	Other	03	\$141,607	\$125,000	\$185,000		\$185,000	\$0
Highways and Streets Subtotal			\$444,872	\$428,122	\$528,122	\$0	\$528,122	\$0
Sanitation								
4321	Administration		\$0	\$0	\$0		\$0	\$0
4323	Solid Waste Collection	03	\$10,186	\$9,375	\$10,246		\$10,246	\$0
4324	Solid Waste Disposal	03	\$111,859	\$99,190	\$117,732		\$117,732	\$0
4325	Solid Waste Cleanup	03	\$6,128	\$7,600	\$8,670		\$8,670	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0		\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0		\$0	\$0
Sanitation Subtotal			\$128,173	\$116,165	\$136,648	\$0	\$136,648	\$0
Water Distribution and Treatment								
4331	Administration		\$0	\$0	\$0		\$0	\$0
4332	Water Services		\$0	\$0	\$0		\$0	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	\$0	\$0		\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0	\$0	\$0
Electric								
4351-4352	Administration and Generation		\$0	\$0	\$0		\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0		\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0		\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0		\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Health								
4411	Administration		\$0	\$0	\$0	\$0	\$0	\$0
4414	Pest Control	03	\$0	\$0	\$1	\$0	\$0	\$1
4415-4419	Health Agencies, Hospitals, and Other	03	\$3,000	\$3,000	\$2,000	\$0	\$2,000	\$0
	Health Subtotal		\$3,000	\$3,000	\$2,001	\$0	\$2,001	\$0
Welfare								
4441-4442	Administration and Direct Assistance	03	\$2,608	\$22,000	\$22,000	\$0	\$22,000	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$0	\$0	\$0	\$0	\$0	\$0
	Welfare Subtotal		\$2,608	\$22,000	\$22,000	\$0	\$22,000	\$0
Culture and Recreation								
4520-4529	Parks and Recreation	03	\$989	\$2,565	\$2,565	\$0	\$2,565	\$0
4550-4559	Library	03	\$45,468	\$45,468	\$45,468	\$0	\$45,468	\$0
4583	Patriotic Purposes	03	\$3,550	\$4,000	\$4,000	\$0	\$4,000	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$50,007	\$52,033	\$52,033	\$0	\$52,033	\$0
Conservation and Development								
4611-4612	Administration and Purchasing of Natural Resources	03	\$250	\$500	\$500	\$0	\$500	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$250	\$500	\$500	\$0	\$500	\$0



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
Debt Service								
4711	Long Term Bonds and Notes - Principal	03	\$50,245	\$50,245	\$50,245	\$0	\$50,245	\$0
4721	Long Term Bonds and Notes - Interest	03	\$5,230	\$5,227	\$3,768	\$0	\$3,768	\$0
4723	Tax Anticipation Notes - Interest	03	\$0	\$1	\$1	\$0	\$1	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Subtotal			\$55,475	\$55,473	\$54,014	\$0	\$54,014	\$0
Capital Outlay								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay Subtotal			\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out								
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer		\$0	\$0	\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Budget Appropriations					\$1,348,536	\$0	\$1,348,536	\$0



Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for period ending 12/31/2021 (Recommended)	Selectmen's Appropriations for period ending 12/31/2021 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2021 (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment	14	\$7,500	\$0	\$7,500	\$0
	<i>Purpose: Lease purchase of Trash Compactor</i>					
4909	Improvements Other than Buildings	02	\$156,000	\$0	\$156,000	\$0
	<i>Purpose: 2. To see if the Town will vote to raise & appropri</i>					
4915	To Capital Reserve Fund	04	\$7,400	\$0	\$7,400	\$0
	<i>Purpose: Reassessment CRF</i>					
4915	To Capital Reserve Fund	05	\$2,500	\$0	\$2,500	\$0
	<i>Purpose: Bldgs & Grounds CRF</i>					
4915	To Capital Reserve Fund	07	\$49,000	\$0	\$49,000	\$0
	<i>Purpose: Emergency Services/Fire Equipment</i>					
4915	To Capital Reserve Fund	10	\$1,000	\$0	\$1,000	\$0
	<i>Purpose: Recreation Capital Reserve Fund</i>					
4915	To Capital Reserve Fund	15	\$40,000	\$0	\$40,000	\$0
	<i>Purpose: Raise & appropriate the sum of Forty Thousand Doll</i>					
4915	To Capital Reserve Fund	16	\$2,000	\$0	\$2,000	\$0
	<i>Purpose: Establish a Salisbury Land Purchase Capital Reserv</i>					
4916	To Expendable Trusts/Fiduciary Funds	06	\$2,400	\$0	\$2,400	\$0
	<i>Purpose: Defibrillator & Maint ETF</i>					
4916	To Expendable Trusts/Fiduciary Funds	08	\$2,500	\$0	\$2,500	\$0
	<i>Purpose: Cistern & Dry Hydrant Maint 7 Repair Expendable Tr</i>					
4916	To Expendable Trusts/Fiduciary Funds	09	\$8,700	\$0	\$8,700	\$0
	<i>Purpose: Air Pack Maintenance ETF</i>					
Total Proposed Special Articles			\$279,000	\$0	\$279,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)
Total Proposed Individual Articles			\$0	\$0	\$0	\$0



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Selectmen's Estimated Revenues for period ending 12/31/2021	Budget Committee's Estimated Revenues for period ending 12/31/2021
Taxes					
3120	Land Use Change Tax - General Fund	03	\$8,600	\$8,600	\$8,600
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	03	\$4,230	\$4,230	\$4,230
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax	03	\$135	\$135	\$135
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	03	\$25,252	\$25,252	\$25,252
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$38,217	\$38,217	\$38,217
Licenses, Permits, and Fees					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	03	\$312,745	\$312,745	\$312,745
3230	Building Permits	03	\$4,455	\$4,455	\$4,455
3290	Other Licenses, Permits, and Fees	03	\$4,652	\$4,652	\$4,652
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$322,323	\$321,852	\$321,852
State Sources					
3351	Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	03	\$72,058	\$72,058	\$72,058
3353	Highway Block Grant	03	\$68,569	\$68,569	\$68,569
3354	Water Pollution Grant	03	\$14,740	\$14,740	\$14,740
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	03	\$495	\$495	\$495
3357	Flood Control Reimbursement	03	\$57,848	\$57,848	\$57,848
3359	Other (Including Railroad Tax)		\$0	\$0	\$0
3379	From Other Governments	03	\$12,428	\$12,428	\$12,428
State Sources Subtotal			\$226,138	\$226,138	\$226,138



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Selectmen's Estimated Revenues for period ending 12/31/2021	Budget Committee's Estimated Revenues for period ending 12/31/2021
Charges for Services					
3401-3406	Income from Departments	03	\$23,441	\$23,441	\$23,441
3409	Other Charges		\$0	\$0	\$0
		Charges for Services Subtotal	\$23,441	\$23,441	\$23,441
Miscellaneous Revenues					
3501	Sale of Municipal Property	03	\$500	\$500	\$500
3502	Interest on Investments	03	\$2,456	\$2,456	\$2,456
3503-3509	Other	03	\$6,268	\$6,268	\$6,268
		Miscellaneous Revenues Subtotal	\$9,224	\$9,224	\$9,224
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)		\$0	\$0	\$0
3914W	From Enterprise Funds: Water (Offset)		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds	03	\$769	\$769	\$769
3917	From Conservation Funds		\$0	\$0	\$0
		Interfund Operating Transfers In Subtotal	\$0	\$769	\$769
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes	02	\$0	\$156,000	\$156,000
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
		Other Financing Sources Subtotal	\$0	\$156,000	\$156,000
		Total Estimated Revenues and Credits	\$619,343	\$775,641	\$775,641



Budget Summary

Item	Selectmen's Period ending 12/31/2021 (Recommended)	Budget Committee's Period ending 12/31/2021 (Recommended)
Operating Budget Appropriations	\$1,348,536	\$1,348,536
Special Warrant Articles	\$279,000	\$279,000
Individual Warrant Articles	\$0	\$0
Total Appropriations	\$1,627,536	\$1,627,536
Less Amount of Estimated Revenues & Credits	\$775,641	\$775,641
Estimated Amount of Taxes to be Raised	\$851,895	\$851,895



Supplemental Schedule

1. Total Recommended by Budget Committee	\$1,627,536
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (<i>Sum of Lines 2 through 5 above</i>)	\$0
7. Amount Recommended, Less Exclusions (<i>Line 1 less Line 6</i>)	\$1,627,536
8. 10% of Amount Recommended, Less Exclusions (<i>Line 7 x 10%</i>)	\$162,754
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (<i>Line 1 + Line 8 + Line 11 + Line 12</i>)	\$1,790,290

Capital Improvements Program

(Part 1 of 2)

Capital Improvements Program - Project Schedule

Dept	Est. \$\$	Project	Rev. Source	2021	2022	2023	2024	2025	2026
Police Department									
\$1,988			CRF	\$0	\$0	\$0	\$0	\$0	\$0
Fire & Rescue Department									
\$142,879	\$500,000	Engine #1 - 2027 / Amb.	CRF	\$49,000	\$49,000	\$49,000	\$49,000	\$49,000	\$49,000
\$43,576	\$100,000	Cisterns & Dry Hydrants	Exp. Trust	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
\$30,095	\$70,000	Air Pack Maint. & Repair	Exp. Trust 26'	\$8,700	\$8,700	\$8,700	\$8,700	\$8,700	\$8,700
\$14,121	\$35,000	Defibrillator Maintenance	Exp. Trust 31'	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400
Forest Fire									
\$6,501		Mutual Aid	Exp. Trust	\$0	\$0	\$0	\$0	\$0	\$0
Recreation									
\$28,245		Playground / Ice Rink / Shed	CRF	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Library Operations									
\$5,912			Exp. Trust	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Highway									
\$49,865		Highway Equip.	CRF	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvements Program

(Part 2 of 2)

Dept	Est. \$\$	Project	Rev. Source	2021	2022	2023	2024	2025	2026
Highway Projects									
2021	\$170,000	Raccoon Hill Rd - Part 1	Appropriation	\$170,000					
2022	\$170,000	Raccoon Hill Rd - Part 2	Appropriation		\$170,000				
2023	\$180,000	W. Salisbury Rd (Lower)	Appropriation			\$180,000			
2024	\$185,000	Mutton Rd	Appropriation				\$185,000		
2025	\$200,000	Hensmith & Loverin Hill	Appropriation					\$200,000	
2026	\$200,000	Warner Road	Appropriation						\$200,000
Highway - Flood Control Rd Maintenance									
\$302,626									
Administration									
\$60,436		Town Buildings / Grounds	CRF	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
\$56,614		Land acquisition	CRF / Approp.	\$0	\$0	\$0	\$0	\$0	\$0
\$21,342		Reassessment	CRF / Approp.	\$7,400	\$7,400	\$7,400	\$7,400	\$7,400	\$7,400
Transfer Station / Recycling									
\$29,926	\$12,000	Building & Repairs	CRF	\$0	\$0	\$0	\$0	\$0	\$0
	\$21,353	Power to TS (\$22,000)	CRF	\$0	\$0	\$0	\$0	\$0	\$0
	\$55,000	Compactor & Inverter	CRF	\$0	\$0	\$0	\$0	\$0	\$0
(Draft - Oct.5, 2020)		Totals :		\$249,021	\$249,022	\$259,023	\$264,024	\$279,025	\$279,026

2020 Financial Reports

Treasurer's Report

(Page 1 of 2)

GENERAL FUND ACCOUNT	
Cash on hand January 1, 2020	\$971,671
Receipts:	
Tax Collector	\$2,739,699
Town Clerk	\$335,286
Selectmen's Office	\$29,511
Interest earned on account	\$2,456
Capital Reserve Fund Transfers	\$769
	\$3,107,721
	\$4,079,392
Expenditures:	
Payments by order of Selectmen	\$1,172,266
Payments to Merrimack Valley School District	\$2,272,246
Tax Payment to Merrimack County	\$426,725
Long Term Debt - principal payments	\$50,244
Long Term Debt - interest payments	\$5,230
	\$3,926,711
Ending Balance December 31, 2020	\$152,681

Treasurer's Report

(Page 2 of 2)

SAVINGS ACCOUNTS	
Ambulance Billing	
Beginning Balance January 1, 2020	\$36,228
Deposits to account:	\$0
Revenue	\$0
Expenditures	\$0
Ending Balance December 31, 2020	\$36,228
Planning Board Escrow	
Beginning Balance January 1, 2020	\$394
Deposits to account:	\$0
Revenue	\$0
Expenditures	\$0
Ending Balance December 31, 2020	\$394
Conservation Fund	
Beginning Balance January 1, 2020	\$61,627
Deposits to account:	\$0
Revenue	\$0
Interest earnings	\$31
Expenditures	\$0
Ending Balance December 31, 2020	\$61,658
Recreation Revolving Fund	
Beginning Balance January 1, 2020	\$1,500
Deposits to account:	
Revenue	\$0
Expenditures	\$0
Ending Balance December 31, 2020	\$1,500

Audit Letter



Town of Salisbury, NH

2020 Financial Audit

The Town of Salisbury audit is performed by Plodzik & Sanderson, P. A., Certified Public Accountants. They are located in Concord, NH.

*Please note that only a portion of the
Town's Financial Statements
appear in this Annual Report.*

The following report pages that follow are the only ones required by the Department of Revenue Administration to be printed in the Annual Report.

The entire 53 page Audit Report is available to the public at the Selectmen's Office at Academy Hall.



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Salisbury
Salisbury, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the major fund, and aggregate remaining fund information of the Town of Salisbury as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unmodified and adverse audit opinions.

Summary of Opinions

<u>Opinion Unit</u>	<u>Type of Opinion</u>
Governmental Activities	Adverse
General Fund	Unmodified
Aggregate Remaining Fund Information	Unmodified

Basis for Adverse Opinion on Governmental Activities

As discussed in Note 1 to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits for the single employer plan in the governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities, decrease the net position and increase the expenses of the governmental activities. The amount by which this departure would affect the liabilities, net position, and expenses on the governmental activities is not readily determinable.

*Town of Salisbury
Independent Auditor's Report*

Adverse Opinion

In our opinion, because of the significance of the matter described in the "Basis for Adverse Opinion on Governmental Activities" paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Salisbury, as of December 31, 2019, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Unmodified Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the major fund and aggregate remaining fund information of the Town of Salisbury as of December 31, 2019, and the respective changes in financial position and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 2-C to the financial statements, in fiscal year 2019 the Town adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. Our opinions are not modified with respect to this matter.

Other Matters

Management's Discussion and Analysis – Management has omitted a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by the missing information.

Required Supplementary Information – Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions – Pensions,
- Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions – Other Postemployment Benefits, and
- Notes to the Required Supplementary Information

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information – Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Salisbury's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

June 17, 2020

*Blodzik & Sanderson
Professional Association*

EXHIBIT A
TOWN OF SALISBURY, NEW HAMPSHIRE
Statement of Net Position
December 31, 2019

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 97,355
Investments	974,651
Taxes receivables (net)	231,446
Prepaid items	5,364
Capital assets:	
Land and construction in progress	92,819
Other capital assets, net of depreciation	3,110,930
Total assets	<u>4,512,565</u>
DEFERRED OUTFLOWS OF RESOURCES	
Amounts related to pensions	5,801
Amounts related to other postemployment benefits	78
Total deferred outflows of resources	<u>5,879</u>
LIABILITIES	
Accounts payable	62,035
Accrued salaries and benefits	7,261
Accrued interest payable	2,397
Long-term liabilities:	
Due within one year	54,912
Due in more than one year	202,182
Total liabilities	<u>328,787</u>
DEFERRED INFLOWS OF RESOURCES	
Amounts related to pensions	7,760
Amounts related to other postemployment benefits	9
Total deferred inflows of resources	<u>7,769</u>
NET POSITION	
Net investment in capital assets	3,026,587
Restricted	162,268
Unrestricted	993,033
Total net position	<u>\$ 4,181,888</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT B
TOWN OF SALISBURY, NEW HAMPSHIRE
Statement of Activities
For the Fiscal Year Ended December 31, 2019

		Program Revenues		Net (Expense)
		Charges	Operating	Revenue and
		for	Grants and	Change In
	Expenses	Services	Contributions	Net Position
General government	\$ 358,868	\$ 2,821	\$ 17,603	\$ (338,444)
Public safety	204,043	4,187	-	(199,856)
Highways and streets	603,128	-	120,384	(482,744)
Sanitation	114,589	13,384	-	(101,205)
Health	3,000	-	-	(3,000)
Welfare	3,297	-	-	(3,297)
Culture and recreation	40,328	-	-	(40,328)
Conservation	535	-	-	(535)
Interest on long-term debt	5,218	-	-	(5,218)
Total governmental activities	<u>\$ 1,333,006</u>	<u>\$ 20,392</u>	<u>\$ 137,987</u>	<u>(1,174,627)</u>
General revenues:				
Taxes:				
Property				668,845
Other				80,614
Motor vehicle permit fees				298,247
Licenses and other fees				8,374
Grants and contributions not restricted to specific programs				72,794
Unrestricted investment earnings				25,526
Miscellaneous				60,159
Total general revenues				<u>1,214,559</u>
Change in net position				39,932
Net position, beginning				<u>4,141,956</u>
Net position, ending				<u>\$ 4,181,888</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-1
TOWN OF SALISBURY, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
December 31, 2019

	General	Other Governmental Funds	Total Governmental Funds
ASSETS			
Cash and cash equivalents	\$ -	\$ 61,637	\$ 61,637
Investments	118,747	56,365	175,112
Receivables, net of allowance for uncollectible:			
Taxes	306,446	-	306,446
Prepaid items	5,364	-	5,364
Restricted assets:			
Cash and cash equivalents	35,718	-	35,718
Investments	799,539	-	799,539
Total assets	<u>\$ 1,265,814</u>	<u>\$ 118,002</u>	<u>\$ 1,383,816</u>
LIABILITIES			
Accounts payable	\$ 62,035	\$ -	\$ 62,035
Accrued salaries and benefits	7,261	-	7,261
Total liabilities	<u>69,296</u>	<u>-</u>	<u>69,296</u>
DEFERRED INFLOWS OF RESOURCES			
Unavailable revenue - Property taxes	<u>62,485</u>	<u>-</u>	<u>62,485</u>
FUND BALANCES			
Nonspendable	5,364	22,597	27,961
Restricted	105,328	33,778	139,106
Committed	729,535	61,627	791,162
Assigned	40,569	-	40,569
Unassigned	253,237	-	253,237
Total fund balances	<u>1,134,033</u>	<u>118,002</u>	<u>1,252,035</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 1,265,814</u>	<u>\$ 118,002</u>	<u>\$ 1,383,816</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-2
TOWN OF SALISBURY, NEW HAMPSHIRE
Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position
December 31, 2019

Amounts reported for governmental activities in the Statement of Net Position are different because:

Total fund balances of governmental funds (Exhibit C-1)		\$ 1,252,035
Capital assets used in governmental activities are not current financial resources, therefore, are not reported in the governmental funds.		
Cost	\$ 4,677,156	
Less accumulated depreciation	<u>(1,473,407)</u>	
		3,203,749
Pension and other postemployment benefit (OPEB) related deferred outflows of resources and deferred inflows of resources are not due and payable in the current year, and therefore, are not reported in the governmental funds as follows:		
Deferred outflows of resources related to pensions	\$ 5,801	
Deferred inflows of resources related to pensions	(7,760)	
Deferred outflows of resources related to OPEB	78	
Deferred inflows of resources related to OPEB	<u>(9)</u>	
		(1,890)
Property taxes not collected within 60 days of fiscal year-end are not available to pay for current period expenditures, and therefore are deferred in the governmental funds.		
Deferred property taxes	\$ 62,485	
Allowance for uncollectible taxes	<u>(75,000)</u>	
		(12,515)
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(2,397)
Long-term liabilities are not due and payable in the current period, therefore, are not reported in the governmental funds.		
Bonds	\$ 177,162	
Accrued landfill postclosure care costs	16,696	
Net pension liability	61,785	
Other postemployment benefits	<u>1,451</u>	
		(257,094)
Net position of governmental activities (Exhibit A)		<u><u>\$ 4,181,888</u></u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-3
TOWN OF SALISBURY, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2019

	General	Other Governmental Funds	Total Governmental Funds
REVENUES			
Taxes	\$ 763,003	\$ -	\$ 763,003
Licenses and permits	306,641	-	306,641
Intergovernmental	210,781	-	210,781
Charges for services	20,432	-	20,432
Miscellaneous	78,951	6,674	85,625
Total revenues	1,379,808	6,674	1,386,482
EXPENDITURES			
Current:			
General government	351,878	-	351,878
Public safety	157,028	-	157,028
Highways and streets	580,395	-	580,395
Sanitation	115,588	-	115,588
Health	3,000	-	3,000
Welfare	3,297	-	3,297
Culture and recreation	35,991	-	35,991
Conservation	535	-	535
Debt service:			
Principal	56,907	-	56,907
Interest	6,390	-	6,390
Capital outlay	850	-	850
Total expenditures	1,311,859	-	1,311,859
Excess of revenues over expenditures	67,949	6,674	74,623
OTHER FINANCING SOURCES (USES)			
Transfers in	277	-	277
Transfers out	-	(277)	(277)
Total other financing sources (uses)	277	(277)	-
Net change in fund balances	68,226	6,397	74,623
Fund balances, beginning,	1,065,807	111,605	1,177,412
Fund balances, ending	\$ 1,134,033	\$ 118,002	\$ 1,252,035

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-4
TOWN OF SALISBURY, NEW HAMPSHIRE
Reconciliation of the Statement of Revenues, Expenditures, and
Changes in Fund Balances - Governmental Funds to the Statement of Activities
For the Fiscal Year Ended December 31, 2019

Amounts reported for governmental activities in the Statement of Activities are different because:

Net change in fund balances of governmental funds (Exhibit C-3)		\$ 74,623
Governmental funds report capital outlays as expenditures, while governmental activities report depreciation expense to allocate those expenditures over the life of the assets.		
Depreciation expense		(113,912)
Transfers in and out between governmental funds are eliminated on the Statement of Activities.		
Transfers in	\$ (277)	
Transfers out	<u>277</u>	
		-
Revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds.		
Change in deferred tax revenue		(13,544)
Proceeds from issuing long-term liabilities provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of long-term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		
Repayment of bond principal		86,906
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Decrease in accrued interest expense	\$ 1,172	
Decrease in accrued landfill postclosure care costs	4,667	
Net change in net pension liability, and deferred outflows and inflows of resources related to pensions	2	
Net change in net other postemployment benefits liability and deferred outflows and inflows of resources related to other postemployment benefits	<u>18</u>	
		<u>5,859</u>
Changes in net position of governmental activities (Exhibit B)		<u>\$ 39,932</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT D
TOWN OF SALISBURY, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
General Fund
For the Fiscal Year Ended December 31, 2019

	Original and Final Budget	Actual	Variance Positive (Negative)
REVENUES			
Taxes	\$ 745,811	\$ 749,459	\$ 3,648
Licenses and permits	296,100	306,641	10,541
Intergovernmental	218,483	210,781	(7,702)
Charges for services	15,000	20,432	5,432
Miscellaneous	15,600	10,852	(4,748)
Total revenues	1,290,994	1,298,165	7,171
EXPENDITURES			
Current:			
General government	370,857	346,353	24,504
Public safety	172,053	157,028	15,025
Highways and streets	448,952	458,749	(9,797)
Sanitation	118,453	115,588	2,865
Health	3,000	3,000	-
Welfare	22,000	3,297	18,703
Culture and recreation	47,582	47,012	570
Conservation	500	535	(35)
Debt service:			
Principal	86,912	56,907	30,005
Interest	8,185	6,390	1,795
Capital outlay	-	850	(850)
Total expenditures	1,278,494	1,195,709	82,785
Excess of revenues over expenditures	12,500	102,456	89,956
OTHER FINANCING SOURCES (USES)			
Transfers in	-	277	277
Transfers out	(13,700)	(13,700)	-
Total other financing sources (uses)	(13,700)	(13,423)	277
Net change in fund balances	\$ (1,200)	89,033	\$ 90,233
Increase in nonspendable fund balance		(865)	
Unassigned fund balance, beginning		152,554	
Unassigned fund balance, ending		\$ 240,722	

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT E-1
TOWN OF SALISBURY, NEW HAMPSHIRE
Fiduciary Funds
Statement of Fiduciary Net Position
December 31, 2019

	Private Purpose Trust Funds	All Custodial Funds
ASSETS		
Cash and cash equivalents	\$ 37	\$ 853,384
Investments	33,930	651,072
Taxes receivable	-	62,792
Total assets	<u>33,967</u>	<u>1,567,248</u>
LIABILITIES		
Intergovernmental payables:		
School	<u>-</u>	<u>915,471</u>
NET POSITION		
Restricted	<u>\$ 33,967</u>	<u>\$ 651,777</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT E-2
TOWN OF SALISBURY, NEW HAMPSHIRE
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended December 31, 2019

	Private Purpose Trust Funds	All Custodial Funds
ADDITIONS		
Investment earnings	\$ 815	\$ 15,392
Change in fair market value	1,908	36,644
Total additions	<u>2,723</u>	<u>2,534,973</u>
DEDUCTIONS		
Scholarships	<u>700</u>	<u>-</u>
Change in net position	2,023	52,036
Net position, beginning, as restated (see Note 17)	<u>31,944</u>	<u>599,741</u>
Net position, ending	<u><u>\$ 33,967</u></u>	<u><u>\$ 651,777</u></u>

The Notes to the Basic Financial Statements are an integral part of this statement.

Schedule of Town Property

Property		Value
1	Town Hall – Map 238, Lot 41 (land & bldg)	\$286,600
	Furniture & contents	\$100,000
Sub-Total		\$386,600
2	Library – Map 238, Lot 41 (bldg)	\$303,600
	Furniture & contents	\$250,000
Sub-Total		\$553,600
3	Academy Hall – Map 244, Lot 62 (land & bldg)	\$296,800
	Furniture & contents	\$150,000
Sub-Total		\$446,800
4	Mill Cemetery – Map 219, Lot 16	\$88,700
	Oak Hill Cemetery – Map 237, Lot 22	\$83,600
	Baptist Cemetery – Map 238, Lot 44	\$97,700
	Fellows Cemetery Map – 244, Lot 27	\$71,800
	Cemetery – Map 244, Lot 39	\$61,600
	Congregational Cemetery – Map 244, Lot 53	\$1,300
	Bog Road Cemetery – Map 245, Lot 37	\$46,000
	Maplewood Cemetery – Map 257, Lot 2	\$109,000
Sub-Total		\$559,700
5	Recreation Land – Map 244, Lot 72	\$8,600
Sub-Total		\$8,600
6	Maplewood Ballfield – Map 257, Lot 1	\$54,600
	Dugouts, playground, bleachers, concession stand	\$14,100
Sub-Total		\$68,700
7	Safety Building – Map 244, Lot 10 (land & bldg)	\$865,000
	Furniture & contents	\$600,000
Sub-Total		\$1,465,000
8	Transfer Station – Map 228, Lot 7 (land & bldg)	\$97,000
	Sheds	\$15,000
Sub-Total		\$112,000
9	Veteran Monuments	\$3,000
Sub-Total		\$3,000
Grand Total		\$3,604,000

Summary Inventory

Inventory Category	Value / #
Land	\$47,261,810
Commercial Land	\$255,800
Land In Current Use	\$1,412,110
Conservation Restriction	\$0
Buildings	\$92,475,700
Commercial Buildings	\$1,906,500
Utilities	\$11,826,400
Elderly Exemptions	\$780,000
Blind Exemptions	\$0
Disabled Exemptions	\$240,000
Number of War Service Credits	73

Tax Rate Approval Letter

November 2020

Net Assessed Valuation (w/ utilities)		\$149,608,173
Taxes Committed to Collector:		\$3,615,113.
Town Property Taxes Assessed		
Total Gross Property Taxes		\$3,656,113
Less War Service Credits	-	\$40,600
Total Property Tax Commitment	=	\$3,615,513
Net School Appropriation:		
Local School		\$2,232,904
State Education Tax		\$281,905
Net County Assessment		\$426,725

Salisbury Tax Rate

Municipal	\$4.77
County	\$2.85
School (Local)	\$14.93
School (State)	\$2.05
Town Tax Rate (per \$1,000)	\$24.60

Year to Date Revenue

	2019	2020
Taxes		
3120-00 · Land Use Change Tax Income	\$0.00	\$8,600.00
3185-11 · Yield (Timber) Tax Income	\$31,318.19	\$4,230.43
3186-01 · Payment in Lieu of Taxes	\$7,598.00	\$0.00
3187-00 · Excavation Tax (Gravel) Income	\$0.00	\$134.70
3190-00 · Interest / Penalties on Taxes	\$41,698.20	\$25,252.46
Total Taxes	\$80,614.39	\$38,217.59
Licenses, Permits & Fees		
3220-10 · Motor Vehicle Permits	\$290,257.65	\$310,445.22
3220-11 · Motor Vehicle Stickers	\$7,988.50	\$2,300.00
3230-05 · Bldg. Insp. Permits	\$3,245.00	\$4,455.00
3290-04 · Other Lic,Permits,Fees	\$31.67	\$54.50
3290-06 · Title Applications	\$1,496.00	\$1,820.00
3290-07 · Certified Copies	\$706.50	\$318.00
3290-08 · Dog Licenses	\$2,228.50	\$952.00
3290-09 · Marriage Licenses	\$200.00	\$257.00
3290-14 · Driveway Permits	\$75.00	\$350.00
3290-20 · UCC Fees	\$390.00	\$900.00
3290-99 · NSF Checks	\$20.00	\$0.00
Total Licenses. Permits & Fees	\$306,638.82	\$321,851.72
State Revenue		
3352-05 · Meals & Rooms Tax	\$72,281.77	\$72,058.25
3353-05 · Highway Block Grant	\$70,297.58	\$68,568.59
3354-05 · Municipal Aid	\$17,603.43	\$14,739.66
3356-05 · State & Fed Forest Land Reimb.	\$511.59	\$494.76
3357-05 · Flood Control Reimbursement	\$50,085.65	\$57,847.65
3358-01 · Covid 19 Stipend Program - FD	\$0.00	\$12,428.63
3358-04 · Fire Dept Grants	\$0.00	\$0.00
3379-05 · Intergovernmental Revenue - Other - Fire Refund	\$0.00	\$0.00
Total State Revenue	\$210,780.02	\$226,137.54

Year to Date Revenue (Continued)

	2019	2020
Income from Departments		
3401-04 · Income from Cemetery	\$576.71	\$200.00
3401-06 · Income Planning Board	\$2,044.00	\$5,186.00
3401-07 · Income from ZBA	\$0.00	\$1,986.00
3401-08 · Income from Departments	\$40.00	\$324.15
3401-09 · Ambulance Income	\$4,187.18	\$0.00
3401-15 · Transfer Station Fees	\$10,646.00	\$7,822.00
3401-16 · Revenues- Recycling	\$2,738.15	\$7,923.21
Total Income from Departments	\$20,232.04	\$23,441.36
Miscellaneous Revenue		
3501-05 · Sale of Municipal Property	\$0.00	\$0.00
3501-10 · Sale of Cemetery Lots	\$200.00	\$500.00
3502-00 · Interest on Investments	\$7,133.95	\$2,456.43
3503-05 · Use of Town Buildings	\$489.00	\$450.00
3509-05 · Other Revenues - Other	\$3,228.57	\$5,818.58
3916-05 · Transfers from Trusts	\$277.00	\$769.00
Total Miscellaneous Revenues	\$11,328.52	\$9,994.01
Total Income	\$629,593.79	\$619,642.22

Tax Collector's Report

2020 MS-61

TAX COLLECTOR'S REPORT

For the Municipality of Town of Salisbury Year Ending 12/31/2020

DEBITS

Uncollected Taxes		Levy For Year of this Report	PRIOR LEVIES		
Beginning of Fiscal Year	Account		2019	2018	2017+
Property Taxes	#3110	xxxxxx	\$ 202,248.76	\$ 0.00	\$ 0.00
Resident Taxes	#3180	xxxxxx	\$ 0.00	\$ 0.00	\$ 0.00
Land Use Change Taxes	#3120	xxxxxx	\$ 0.00	\$ 0.00	\$ 0.00
Yield Taxes	#3185	xxxxxx	\$ 1,297.49	\$ 0.00	\$ 242.11
Excavation Tax	#3187	xxxxxx	\$ 0.00	\$ 0.00	\$ 0.00
Utility Charges	#3189	xxxxxx	\$ 0.00	\$ 0.00	\$ 0.00
Betterment Taxes		xxxxxx	\$ 0.00	\$ 0.00	\$ 0.00
Property Tax Credit Balance		(\$ 1.00)			

Taxes Committed This Year	Account	Levy For Year of this Report	2019
Property Taxes	#3110	\$ 3,612,567.00	\$ 0.00
Resident Taxes	#3180	\$ 0.00	\$ 0.00
Land Use Change Taxes	#3120	\$ 10,380.00	\$ 0.00
Yield Taxes	#3185	\$ 4,511.96	\$ 0.00
Excavation Tax	#3187	\$ 134.70	\$ 0.00
Utility Charges	#3189	\$ 0.00	\$ 0.00
Betterment Taxes		\$ 0.00	\$ 0.00

Overpayment Refunds		Levy For Year of this Report	2019	2018	2017+
Property Taxes	#3110	\$ 0.00			
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax	#3187				
Interest and Penalties on Delinquent Taxes	#3190	\$ 1,429.42	\$ 9,277.17	\$ 0.00	\$ 0.00
Interest and Penalties on Resident Taxes	#3190	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

Total Debits	\$ 3,629,022.08	\$ 212,823.42	\$ 0.00	\$ 242.11
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Rev. 2014 v2-9

TAX COLLECTOR'S REPORT

For the Municipality of Town of Salisbury Year Ending 12/31/2020

CREDITS

Includes \$8,722.00 from "This Year's New Credits"
Includes (\$1.00) from "Prior Years' Overpayments Assigned"

Remitted to Treasurer	Levy For Year of this Report	PRIOR LEVIES		
		2019	2018	2017+
Property Taxes	\$ 3,426,024.25	\$ 126,743.52	\$ 0.00	\$ 0.00
Resident Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Land Use Change Taxes	\$ 9,490.00	\$ 0.00	\$ 0.00	\$ 0.00
Yield Taxes	\$ 4,511.96	\$ 11.68	\$ 0.00	\$ 0.00
Interest (Include Lien Conversion)	\$ 1,429.42	\$ 7,880.67	\$ 0.00	\$ 0.00
Penalties	\$ 0.00	\$ 1,396.50	\$ 0.00	\$ 0.00
Excavation Tax	\$ 134.70	\$ 0.00	\$ 0.00	\$ 0.00
Utility Charges	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Betterment Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Conversion To Lien (Principal only)	\$ 0.00	\$ 75,505.24	\$ 0.00	\$ 0.00
Discounts Allowed	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

Abatements Made	Levy For Year of this Report			
		2019	2018	2017+
Property Taxes	\$ 2,157.00	\$ 0.00	\$ 0.00	\$ 0.00
Resident Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Land Use Change Taxes	\$ 890.00	\$ 0.00	\$ 0.00	\$ 0.00
Yield Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Excavation Tax	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Utility Charges	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Betterment Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Current Levy Deeded	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

Uncollected Taxes - End of Year #1080	Levy For Year of this Report			
		2019	2018	2017+
Property Taxes	\$ 193,106.75	\$ 0.00	\$ 0.00	\$ 0.00
Resident Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Land Use Change Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Yield Taxes	\$ 0.00	\$ 1,285.81	\$ 0.00	\$ 242.11
Excavation Tax	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Utility Charges	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Betterment Taxes	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Property Tax Credit Balance	(\$ 8,722.00)	\$ 0.00	\$ 0.00	\$ 0.00

Total Credits	\$ 3,629,022.08	\$ 212,823.42	\$ 0.00	\$ 242.11
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For the Municipality of Town of Salisbury Year Ending 12/31/2020

SUMMARY OF DEBITS

	Last Year's Levy	PRIOR LEVIES		
		2019	2018	2017+
Unredeemed Liens Balance - Beginning of Fiscal Year		\$ 4,454.85	\$ 59,203.56	\$ 101,791.10
Liens Executed During Fiscal Year	\$ 0.00	\$ 81,564.04	\$ 0.00	\$ 0.00
Interest & Costs Collected (After Lien Execution)	\$ 0.00	\$ 1,153.72	\$ 1,526.72	\$ 11,865.43
Total Debits	\$ 0.00	\$ 87,172.61	\$ 60,730.28	\$ 113,656.53

SUMMARY OF CREDITS

	Last Year's Levy	PRIOR LEVIES		
		2019	2018	2017+
Redemptions	\$ 0.00	\$ 18,583.07	\$ 10,387.61	\$ 20,827.98
Interest & Costs Collected #3190 (After Lien Execution)	\$ 0.00	\$ 1,153.72	\$ 1,526.72	\$ 11,865.43
Abatements of Unredeemed Liens	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Liens Deeded to Municipality	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Unredeemed Liens End of Fiscal Year #1110	\$ 0.00	\$ 67,435.82	\$ 48,815.95	\$ 80,963.12
Total Credits	\$ 0.00	\$ 87,172.61	\$ 60,730.28	\$ 113,656.53

Summary of Elderly Liens	Last Year's Levy	2019	2018	2017+
Unredeemed Elderly Liens Beg. of FY		\$ 0.00	\$ 0.00	\$ 0.00
Elderly Liens Executed During FY	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Elderly Liens Interests & Costs Collected	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Total Elderly Lien Debits:	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Elderly Redemptions	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Elderly Liens Interests & Costs Collected	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Abatements of Unredeemed Liens	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Unredeemed Elderly Liens End of FY	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Total Elderly Lien Credits:	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

Town Clerk's Revenues Received

For the Year Ending December 31, 2020

Fees	Revenues
Motor Vehicle Permits	\$310,916.12
Motor Vehicle Decals	\$2,300.00
Title Applications	\$1,820.00
Dog Licenses	\$952.00
Marriage Licenses	\$350.00
Other Licenses, Permits, Fees	\$54.50
Certified Copies	\$318.00
Wetlands Permits, Dredge & Fill Applications	\$0.00
UCC Filings & Certificates	\$900.00
Total Town Clerk Revenues	\$317,610.62

Due to the software change on June 1st, the motor vehicle permits, decals and title application fees became one line item and will continue to be shown as such from now on.

Respectfully Submitted,

James Zink-Mailloux
Salisbury, Town Clerk

Trustees of the Trust Funds

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF SALISBURY FOR THE CALENDAR YEAR ENDING 12/31/2020

TRUST FUNDS					PRINCIPAL				INCOME			TOTAL	MARKET VALUE			
Date Cre- ated	Name of Trust Fund	Purpose of Fund	How Invested	%	Beginning Balance	Additions	Capital Gains/ -Losses	With- drawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Market Gain/Loss	Ending Market Value
Cemetery Perpetual Care																
Maplewood Perpetual Care																
1984	Fred & Polly Adams	Lot Maintenance	Common TF	1.63	198.73	0.00	3.67	0.00	202.40	201.96	11.35	0.00	213.31	415.71	37.86	483.57
1975	Adams/Hawkins	Lot Maintenance	Common TF	1.11	133.08	0.00	2.50	0.00	135.58	140.46	7.75	0.00	148.21	263.79	25.85	309.64
1990	DeBaro/Purrrington	Lot Maintenance	Common TF	0.55	111.68	0.00	1.23	0.00	112.91	22.80	3.79	0.00	26.59	139.50	12.71	152.21
1959	Carrie Eastman	Lot Maintenance	Common TF	2.12	143.35	0.00	4.78	0.00	148.13	378.06	14.79	0.00	392.85	540.98	49.27	590.25
1984	Arvilla Fogarty	Lot Maintenance	Common TF	1.76	144.57	0.00	3.97	0.00	148.54	287.92	12.27	0.00	300.19	448.73	40.87	489.60
1975	Follett/Wells	Lot Maintenance	Common TF	2.16	151.84	0.00	4.87	0.00	156.71	379.43	15.07	0.00	394.50	551.21	50.20	601.41
1972	Arthur Frew & Son	Lot Maintenance	Common TF	1.61	142.06	0.00	3.64	0.00	145.70	253.62	11.23	0.00	264.85	410.55	37.39	447.94
1990	Mildred Harpauer	Lot Maintenance	Common TF	3.48	288.44	0.00	7.84	0.00	296.28	585.82	24.23	0.00	590.05	886.33	80.73	987.06
1978	Charles G. Holmes	Lot Maintenance	Common TF	3.32	289.23	0.00	7.92	0.00	297.15	575.25	24.50	0.00	599.75	886.90	81.69	978.59
1978	Harold L. Holmes	Lot Maintenance	Common TF	2.81	276.29	0.00	6.33	0.00	282.62	413.26	19.55	0.00	432.81	715.43	65.16	780.59
1986	Rudolph Honkola	Lot Maintenance	Common TF	1.87	203.43	0.00	4.22	0.00	207.65	256.07	13.03	0.00	269.10	476.75	43.42	520.17
1981	Hooper Family	Lot Maintenance	Common TF	0.47	65.09	0.00	1.05	0.00	66.14	49.46	3.25	0.00	52.71	118.85	10.82	129.67
1954	Amie B. Little	Lot Maintenance	Common TF	29.94	1,667.79	0.00	67.42	0.00	1,735.21	5,680.65	208.31	0.00	5,888.96	7,624.17	694.39	8,318.56
1983	Ralph Little	Lot Maintenance	Common TF	1.44	138.05	0.00	3.25	0.00	142.30	215.52	10.04	0.00	225.56	367.86	33.50	401.36
1979	Richard Merrill	Lot Maintenance	Common TF	3.48	288.44	0.00	7.84	0.00	296.28	585.82	24.23	0.00	590.05	886.33	80.73	987.06
1981	Stuart Mitchell	Lot Maintenance	Common TF	5.47	436.95	0.00	12.30	0.00	449.25	904.59	38.04	0.00	942.63	1,391.88	126.77	1,518.65
1973	Max Parris	Lot Maintenance	Common TF	2.01	148.13	0.00	4.52	0.00	153.65	344.53	13.99	0.00	358.52	512.17	46.65	588.82
1971	Harold A. Prince	Lot Maintenance	Common TF	10.62	755.32	0.00	23.90	0.00	779.22	1,859.50	73.89	0.00	1,924.39	2,703.61	246.24	2,949.85
1960	George B. Sanborn	Lot Maintenance	Common TF	4.86	313.39	0.00	10.94	0.00	324.33	878.93	33.82	0.00	912.75	1,237.08	112.67	1,349.75
1973	Arthur Schaefer	Lot Maintenance	Common TF	1.67	143.10	0.00	3.75	0.00	146.85	286.48	11.62	0.00	278.10	424.95	38.70	483.65
1962	R. F. Shaw	Lot Maintenance	Common TF	1.93	147.87	0.00	4.35	0.00	152.22	326.70	13.45	0.00	340.15	492.37	44.84	587.21
1980	Wynmouth Taylor	Lot Maintenance	Common TF	8.80	722.72	0.00	19.80	0.00	742.52	1,438.35	61.23	0.00	1,497.58	2,240.10	204.02	2,444.12
1958	B. Terfemidian	Lot Maintenance	Common TF	4.15	300.59	0.00	9.34	0.00	309.93	718.35	28.90	0.00	747.25	1,057.18	96.29	1,153.47
1960	Charles Whittemore	Lot Maintenance	Common TF	2.51	158.14	0.00	5.66	0.00	163.80	438.36	17.47	0.00	475.83	639.63	58.26	697.89
Total Maplewood Perpetual Care					100	7,370.28	0.00	225.09	7,595.37	11,770.89	695.80	0.00	17,866.69	25,462.06	2,319.03	27,781.09
Other Cemetery Perpetual Care																
1967	Baptist Church Fund	Lot Maintenance	Common TF	0.82	95.57	0.00	2.16	0.00	97.73	139.98	6.67	0.00	146.65	244.38	22.26	266.64
1918	Sarah Batchelder	Lot Maintenance	Common TF	0.44	120.21	0.00	1.17	0.00	121.38	7.29	3.60	0.00	10.89	132.27	12.05	144.32
1918	Levi Call	Lot Maintenance	Common TF	1.41	140.74	0.00	3.74	0.00	144.48	266.66	11.54	0.00	278.20	422.88	38.50	461.18
1988	James Casey	Lot Maintenance	Common TF	3.41	624.22	0.00	9.03	0.00	633.25	360.23	27.91	0.00	388.14	1,021.39	93.03	1,114.42
1975	Dave & Joy Chamberlin	Lot Maintenance	Common TF	2.08	265.38	0.00	5.52	0.00	270.90	336.70	17.06	0.00	353.76	624.66	56.89	681.59
1941	Daniel Colby	Lot Maintenance	Common TF	12.19	1,602.99	0.00	32.30	0.00	1,635.29	1,918.10	99.83	0.00	2,017.93	3,653.22	332.73	3,985.95
1992	Raymond Cole	Lot Maintenance	Common TF	2.94	614.10	0.00	7.79	0.00	621.89	235.64	24.09	0.00	259.73	881.62	80.30	961.92
1971	Thomas Duffy	Lot Maintenance	Common TF	0.61	123.40	0.00	1.62	0.00	125.02	52.26	4.97	0.00	182.25	196.85	16.60	198.95

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF SALISBURY FOR THE CALENDAR YEAR ENDING 12/31/2020

TRUST FUNDS					PRINCIPAL				INCOME			TOTAL	MARKET VALUE				
Date Cre- ated	Name of Trust Fund	Purpose of Fund	How Invested	%	Beginning Balance	Additions	Capital Gains/ -Losses	With- drawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Gain/Loss	Market Value	
Cemetery Perpetual Care																	
Other Cemetery Perpetual Care																	
1978	Clyde & Isabel Eaton	Lot Maintenance	Common TF	0.74	126.46	0.00	1.97	0.00	128.43	88.51	6.08	0.00	94.59	223.02	20.31	243.33	
1929	Sarah Eliot	Lot Maintenance	Common TF	0.22	60.11	0.00	0.58	0.00	60.69	3.02	1.79	0.00	4.81	65.50	5.97	71.47	
1978	Paul Jr. & Jane Fenton	Lot Maintenance	Common TF	0.87	128.96	0.00	2.30	0.00	131.26	122.47	7.12	0.00	129.59	260.85	23.76	284.61	
1939	Charles A. Greene	Lot Maintenance	Common TF	0.45	120.22	0.00	1.20	0.00	121.42	10.50	3.71	0.00	14.21	135.63	12.35	147.98	
1920	Abbie Bean Hall	Lot Maintenance	Common TF	0.30	61.94	0.00	0.80	0.00	62.74	25.95	2.51	0.00	28.46	91.20	8.31	99.51	
1931	John W. Horton	Lot Maintenance	Common TF	1.66	201.25	0.00	4.41	0.00	205.66	279.38	13.63	0.00	293.01	498.67	45.42	544.09	
1983	D. & C. Hughes	Lot Maintenance	Common TF	0.46	120.23	0.00	1.22	0.00	121.45	12.27	3.75	0.00	16.02	137.47	12.52	149.99	
1943	Alpheus Huntcom	Lot Maintenance	Common TF	2.19	371.38	0.00	5.81	0.00	377.19	261.94	17.95	0.00	279.89	657.08	59.85	716.93	
1977	Leon Jones	Lot Maintenance	Common TF	3.09	286.87	0.00	8.20	0.00	295.07	606.95	25.33	0.00	632.28	927.35	84.46	1,011.81	
1978	John & Elizabeth Kepper	Lot Maintenance	Common TF	1.59	199.20	0.00	4.18	0.00	203.38	236.19	12.92	0.00	269.11	472.49	43.03	515.52	
1971	Edwin D. Little	Lot Maintenance	Common TF	2.20	378.03	0.00	5.84	0.00	383.87	227.96	18.03	0.00	275.99	659.86	60.10	719.96	
1974	Peter J. Markes	Lot Maintenance	Common TF	1.68	256.98	0.00	4.44	0.00	261.42	227.88	13.75	0.00	241.63	503.05	45.82	548.87	
1977	Ellsworth Miller	Lot Maintenance	Common TF	4.37	424.65	0.00	11.59	0.00	436.24	839.09	35.81	0.00	874.90	1,311.14	119.42	1,430.56	
1957	Oak Hill Cemetery	Lot Maintenance	Common TF	1.24	183.48	0.00	3.28	0.00	186.76	174.61	10.16	0.00	184.77	371.53	33.84	405.37	
1983	David & Cynthia Patten	Lot Maintenance	Common TF	3.31	401.68	0.00	8.77	0.00	410.45	555.07	27.13	0.00	582.20	992.65	90.41	1,083.06	
1918	Betsy A. Perry	Lot Maintenance	Common TF	0.45	120.22	0.00	1.20	0.00	121.42	10.50	3.71	0.00	14.21	135.63	12.35	147.98	
1935	Lucy E. Prince	Lot Maintenance	Common TF	0.44	120.21	0.00	1.17	0.00	121.38	7.30	3.61	0.00	10.91	132.28	12.05	144.34	
1929	Lavinia Rand	Lot Maintenance	Common TF	2.97	284.34	0.00	7.89	0.00	292.23	574.94	24.36	0.00	599.30	891.53	81.20	972.73	
1984	Ray & Lucille Robbins	Lot Maintenance	Common TF	2.73	389.39	0.00	7.24	0.00	396.63	399.82	22.59	0.00	422.21	816.84	74.58	893.42	
1943	John P. Rogers	Lot Maintenance	Common TF	4.34	423.91	0.00	11.50	0.00	435.41	829.65	35.51	0.00	865.16	1,300.57	118.45	1,419.02	
1977	Ryan	Lot Maintenance	Common TF	1.46	141.55	0.00	3.86	0.00	145.41	279.79	11.94	0.00	291.73	437.14	39.81	476.95	
1977	Eugene Sanborn	Lot Maintenance	Common TF	4.37	424.64	0.00	11.59	0.00	436.23	839.09	35.81	0.00	874.90	1,311.13	119.42	1,430.55	
1958	Haile P. Shaw	Lot Maintenance	Common TF	4.70	431.74	0.00	12.46	0.00	444.20	927.53	38.55	0.00	966.08	1,410.28	128.45	1,538.73	
1975	D. H. Shaw, et al.	Lot Maintenance	Common TF	2.67	278.06	0.00	7.09	0.00	285.15	494.56	21.91	0.00	516.47	801.62	73.01	874.63	
1975	Fred & Frances Shaw	Lot Maintenance	Common TF	1.51	142.77	0.00	4.01	0.00	146.78	294.76	12.43	0.00	307.19	453.97	41.35	495.32	
1978	Haile & Yvette Shaw	Lot Maintenance	Common TF	4.20	420.86	0.00	11.13	0.00	431.99	791.77	34.39	0.00	826.16	1,238.15	114.59	1,372.74	
1968	Nice D. Smith	Lot Maintenance	Common TF	1.39	140.05	0.00	3.68	0.00	143.73	261.42	11.38	0.00	272.80	416.53	37.94	454.47	
1983	John & Mildred Stahl	Lot Maintenance	Common TF	3.24	453.51	0.00	8.59	0.00	462.90	481.05	26.56	0.00	507.61	971.51	88.48	1,059.99	
1982	Lois Underhill	Lot Maintenance	Common TF	1.14	134.64	0.00	3.00	0.00	137.64	193.42	9.30	0.00	202.72	340.36	31.00	371.36	
1972	Webster Endorse	Lot Maintenance	Common TF	4.49	488.11	0.00	11.90	0.00	500.01	809.51	36.79	0.00	846.30	1,346.31	122.62	1,468.93	
1978	Olivia Weyant	Lot Maintenance	Common TF	0.46	120.22	0.00	1.22	0.00	121.44	12.98	3.77	0.00	16.75	138.19	12.59	150.78	
1938	Abbie M. White	Lot Maintenance	Common TF	11.15	1,065.97	0.00	29.54	0.00	1,095.51	2,154.33	91.30	0.00	2,245.63	3,341.14	304.30	3,645.44	
Total Other Cemetery Perpetual Care					100	12,490.04	0.00	284.99	0.00	12,755.03	16,401.07	819.05	0.00	17,220.12	29,975.15	2,730.12	32,705.27
Total Cemetery Perpetual Care					100	19,880.32	0.00	490.08	0.00	20,350.40	33,571.96	1,514.85	0.00	35,066.81	55,437.21	5,048.15	60,486.36

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF SALISBURY FOR THE CALENDAR YEAR ENDING 12/31/2020

TRUST FUNDS				PRINCIPAL				INCOME			TOTAL	MARKET VALUE				
Date Cre- ated	Name of Trust Fund	Purpose of Fund	How Invested	%	Beginning Balance	Additions	Capital Gains/ -Losses	With- drawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Gain/Loss	Ending Market Value
Scholarships																
2015	Edwina Merrill Scholarship TF	Scholarship	Common TF	57.59	0.00	17,012.66	105.91	0.00	17,118.57	0.00	2,087.74	0.00	2,087.74	19,206.31	1,748.23	20,955.54
2015	Eric Swenson Scholarship Fund TF	Scholarship	Common TF	0.68	0.00	161.24	1.24	0.00	162.48	0.00	63.37	0.00	63.37	225.85	20.57	246.42
2015	Penacook Methodist Church Scholarship TF	Scholarship	Common TF	12.00	0.00	3,557.39	22.06	0.00	3,579.45	0.00	422.30	0.00	422.30	4,001.75	364.47	4,366.22
2015	Perley Ketchum Scholarship	Scholarship	Common TF	24.43	0.00	7,191.67	44.91	0.00	7,236.58	0.00	909.40	0.00	909.40	8,145.98	741.92	8,887.90
2016	Ray Cummings Memorial Scholarship TF	Scholarship	Common TF	5.18	0.00	1,542.99	9.52	0.00	1,552.51	0.00	174.49	0.00	174.49	1,727.00	157.29	1,884.29
2015	Wayne Madden Memorial Scholarship TF	Scholarship	Common TF	0.12	0.00	37.04	0.23	0.00	37.27	0.00	4.32	0.00	4.32	41.59	3.79	45.38
Total Scholarships					100	29,502.99	183.87	0.00	29,686.86	0.00	3,661.62	0.00	3,661.62	33,348.48	3,037.27	36,385.75
GRAND TOTAL: TRUST FUNDS					19,860.32	29,502.99	673.95	0.00	50,037.26	33,571.96	5,176.47	0.00	38,748.43	88,785.69	8,066.42	96,872.11

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF SALISBURY FOR THE CALENDAR YEAR ENDING 12/31/2020

CAPITAL RESERVE FUNDS					PRINCIPAL				INCOME			TOTAL	MARKET VALUE			
Date Cre- ated	Name of Trust Fund	Purpose of Fund	How Invested	%	Beginning Balance	Additions	Capital Gains/ -Losses	With- drawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Gain/Loss	Value
Scholarships																
2015	Edwina Morrill Scholarship	Scholarship	Common CRF SAU46	0.00	16,878.05	0.00	134.61	17,012.66	0.00	1,561.07	152.52	1,713.59	0.00	0.00	0.00	0.00
2015	Eric Swenson Scholarship	Scholarship	Common CRF SAU46	0.00	159.65	0.00	1.59	161.24	0.00	57.16	1.80	58.96	0.00	0.00	0.00	0.00
2015	Penacook Methodist Church Scholarship Fund	Scholarship	Common CRF SAU46	0.00	3,529.35	0.00	26.04	3,557.39	0.00	312.54	31.77	344.31	0.00	0.00	0.00	0.00
2015	Perry Ketchum Scholarship Fund	Scholarship	Common CRF SAU46	0.00	7,134.59	0.00	57.08	7,191.67	0.00	685.95	64.70	750.65	0.00	0.00	0.00	0.00
2016	Ray Cummings Memorial Scholarship Fund	Scholarship	Common CRF SAU46	0.00	1,530.89	0.00	12.10	1,542.99	0.00	127.14	13.71	140.85	0.00	0.00	0.00	0.00
2015	Wayne Badger Memorial Scholarship Fund	Scholarship	Common CRF SAU46	0.00	36.75	0.00	0.29	37.04	0.00	3.17	0.33	3.50	0.00	0.00	0.00	0.00
Total Scholarships					0	29,269.28	0.00	233.71	29,502.99	0.00	2,747.03	264.83	3,011.86	0.00	0.00	0.00
Cemetery Maintenance & Operations																
1995	Cemetery Maintenance & Operations	Capital Reserves	Common CRF	100.00	8,388.16	0.00	102.35	0.00	8,490.51	1,549.94	213.91	0.00	1,763.85	10,254.36	966.32	11,220.68
Total Cemetery Maintenance & Operations					100	8,388.16	0.00	102.35	8,490.51	1,549.94	213.91	0.00	1,763.85	10,254.36	966.32	11,220.68
Flood Control																
1949	Flood Control Road Maintenance	Capital Reserves	Common CRF	100.00	247,216.64	0.00	2,760.67	0.00	249,977.31	20,816.90	5,769.86	0.00	26,886.76	276,564.07	26,061.93	302,626.00
Total Flood Control					100	247,216.64	0.00	2,760.67	249,977.31	20,816.90	5,769.86	0.00	26,886.76	276,564.07	26,061.93	302,626.00
Revaluation																
1976	Revaluation	Capital Reserves	Common CRF	100.00	9,953.26	7,400.00	123.39	0.00	17,476.65	1,770.26	257.90	0.00	2,028.16	19,504.81	1,838.03	21,342.84
Total Revaluation					100	9,953.26	7,400.00	123.39	17,476.65	1,770.26	257.90	0.00	2,028.16	19,504.81	1,838.03	21,342.84
Town Capital Reserves - Other																
2020	Fire Rescue & Emergency Services Capital Reserve Fund	Capital Reserves	Common CRF	30.12	0.00	118,415.14	115.63	0.00	118,530.77	0.00	12,043.43	0.00	12,043.43	130,574.20	12,304.62	142,878.82
2016	Air Pack Equipment & Maintenance Expendable Trust Pricks	Purchase & Maintenance of Air Pricks	Common CRF	6.35	17,532.82	8,700.00	191.53	0.00	26,424.35	679.27	400.34	0.00	1,079.61	27,503.96	2,591.83	30,095.79
2016	Cisern Maintenance & Repair	Maintaining & Repairing Town Ciserns	Common CRF	9.19	21,579.51	10,000.00	302.09	0.00	37,881.60	1,310.99	631.44	0.00	1,942.43	39,824.03	3,752.81	43,576.84
2016	Defibrillator & Maintenance Expendable Trust	Purchase & Maintenance of a Defibrillator	Common CRF	2.98	9,821.13	2,400.00	105.92	0.00	12,327.05	357.01	221.38	0.00	578.39	12,905.44	1,216.14	14,121.58
1994	Emergency Services (Fire)	Capital Reserves	Common CRF	0.00	3,323.96	0.00	36.18	3,360.14	0.00	579.21	62.58	641.79	0.00	0.00	0.00	0.00
1994	Emergency Services (Police)	Capital Reserves	Common CRF	0.42	6,924.48	0.00	47.09	6,988.00	873.57	843.89	99.40	0.00	943.29	1,816.86	171.21	1,988.07
1994	Emergency Services (Rescue)	Capital Reserves	Common CRF	0.00	111,354.36	0.00	970.92	112,325.28	0.00	9,325.76	1,600.09	10,925.95	0.00	0.00	0.00	0.00

MS-9 REPORT OF THE TRUST FUNDS OF THE TOWN OF SALISBURY FOR THE CALENDAR YEAR ENDING 12/31/2020

CAPITAL RESERVE FUNDS					PRINCIPAL				INCOME			TOTAL	MARKET VALUE				
Date Cre- ated	Name of Trust Fund	Purpose of Fund	How Invested	%	Beginning Balance	Additions	Capital Gains/ -Losses	With- drawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Gain/Loss	Value	
Town Capital Reserves - Other																	
2011	Forest Fire Expendable Trust	Capital Reserves	Common CRF	1.37	5,132.33	0.00	59.31	0.00	5,191.64	625.77	123.95	0.00	749.72	5,941.36	559.88	6,501.24	
1974	Highway Equipment	Capital Reserves	Common CRF	10.51	39,327.75	0.00	454.90	0.00	39,782.65	4,838.16	950.73	0.00	5,788.89	45,571.54	4,294.42	49,865.96	
1996	Land Acquisition	Capital Reserves	Common CRF	11.94	42,052.04	2,500.00	482.59	0.00	45,044.63	5,684.74	1,029.53	0.00	6,694.27	51,736.90	4,875.60	56,614.50	
2001	Library Operations Improvement	Capital Reserves	Common CRF	1.25	4,034.25	1,000.00	44.39	0.00	5,078.64	232.23	92.80	0.00	325.03	5,403.67	509.21	5,912.88	
1987	Recreation Fund	Capital Reserves	Common CRF	5.96	22,526.60	1,000.00	248.13	0.00	23,774.73	1,519.98	518.58	0.00	2,038.56	25,813.29	2,432.51	28,245.80	
2002	Transfer Station / Recycling Center	Capital Reserves	Common CRF	6.31	27,388.28	0.00	294.45	0.00	24,526.69	2,004.72	618.23	0.00	2,822.95	27,349.64	2,577.29	29,926.93	
1972	Town Buildings & Grounds	Capital Reserves	Common CRF	13.82	50,818.73	2,500.00	565.23	0.00	53,883.96	3,950.26	1,181.35	0.00	5,131.61	59,015.57	5,561.32	64,576.89	
Total Town Capital Reserves - Other					100	387,816.24	146,515.14	3,928.36	124,939.46	393,320.28	32,131.99	19,573.83	11,567.64	433,458.46	40,846.84	474,305.30	
Town Capital Reserves - Checking																	
2000	Transaction Checking Acct	Transactions	Checking	100.00	1.29	396,824.32	0.00	396,824.32	1.29	0.00	0.00	0.00	0.00	1.29	0.00	1.29	
Total Town Capital Reserves - Checking					100	1.29	396,824.32	0.00	396,824.32	1.29	0.00	0.00	0.00	1.29	0.00	1.29	
Merrimack Valley School District																	
1994	INWSD Buildings & Grounds	Capital Reserves	Common CRF SALI46	51.19	152,761.05	300,000.00	2,786.15	0.00	455,547.20	19,709.12	4,589.40	0.00	24,298.52	479,845.72	36,982.65	516,828.37	
2002	INWSD Program Improvement	Capital Reserves	Common CRF SALI46	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1996	INWSD Special Ed	Capital Reserves	Common CRF SALI46	48.81	395,691.47	0.00	6,396.16	0.00	402,047.63	46,183.46	9,336.44	0.00	55,519.90	457,567.53	35,265.63	492,833.16	
Total Merrimack Valley School District					100	548,452.52	300,000.00	9,142.31	0.00	857,684.83	65,892.58	13,925.84	0.00	79,818.42	937,413.25	72,248.28	1,009,661.53
GRAND TOTAL: CAPITAL RESERVE FUNDS					1,211,097.39	850,739.46	16,290.79	551,268.77	1,526,860.87	124,908.70	40,006.17	14,579.50	150,335.37	1,677,196.24	141,961.40	1,819,157.64	
GRAND TOTAL: SALISBURY					1,200,957.71	850,242.45	16,984.74	551,268.77	1,576,886.13	158,400.66	45,182.64	14,579.50	189,883.80	1,765,981.93	150,047.82	1,916,029.75	

CUSTODIAN SUMMARY

CUSTODIANS		PRINCIPAL					INCOME			TOTAL	MARKET VALUE		
	Custodian	Beginning Balance	Additions	Capital Gains/Losses	Withdrawals	Ending Balance	Beginning Balance	Amount	Expended During Year	Ending Balance	Principal & Income	Unrealized Market Gain/Loss	Ending Market Value
	Checking	1.29	396,824.32	0.00	0.00	396,824.32	1.29	0.00	0.00	0.00	1.29	0.00	1.29
	Common CRF	633,374.30	153,915.14	6,944.77	124,939.46	689,264.75	58,269.09	25,815.50	11,567.64	70,816.95	739,781.70	69,713.12	809,494.82
	Common CRF SAL46	577,721.80	300,000.00	9,376.02	29,502.99	857,994.83	68,639.61	14,190.67	3,011.86	79,818.42	937,413.25	72,248.28	1,009,661.53
	Common TF	19,860.32	29,302.99	673.95	0.00	50,037.26	33,571.96	5,173.47	0.00	38,748.43	88,785.69	8,066.42	96,872.11
GRAND TOTAL: All Custodians		1,230,957.71	890,242.45	16,964.74	551,266.77	1,576,888.13	158,400.66	45,182.64	14,579.50	109,803.80	1,765,981.93	150,047.82	1,916,029.75

Reports From Boards, Committees & Departments

Selectmen's Report

2020 began quietly in Salisbury. The Presidential and State Primaries filled the news, but the Town was quiet. This would soon change.

In January, the COVID-19 pandemic reached the United States and by mid-March it appeared here in Salisbury. Throughout 2020, COVID-19 would impact the entire country and certainly impact the lives of everyone in Salisbury. Town offices were closed and unless absolutely necessary, public meetings of all boards & committees were temporarily suspended.

Despite the pandemic, the Town needed to continue conducting business. Changes were made to keep everyone safe during the pandemic while still serving the needs of the community.

Town Meeting was held as usual in March with Moderator Anne Ross-Raymond presiding. Social distancing was implemented and volunteer meals were changed to comply with State guidelines.

During the warm weather, Selectmen and board meetings were held outside. As temperatures dropped in the fall, meetings were moved back indoors, with social distancing and masks for those attending in person. Meetings were broadcast online to allow citizens to attend from the safety of their homes.

The National and State Elections were moved from the Town Hall to the Safety Complex. The Fire Department moved their trucks outside to make the necessary space to accommodate social distancing for election workers and voters.

The Selectmen voted to replace the deteriorating concrete ramp at the Academy Hall and Selectmen Ross-Raymond offered to volunteer his time to weld & repaint the existing railings. The hot water heater at the Academy Hall was also replaced and a leaky pipe at the Town Hall was repaired.

The Selectmen worked on a solution to speeding traffic on Route 4. At the recommendation of Selectman Ken Ross-Raymond, speed feedback signs were purchased and installed on both north and south bound lanes. Speeds have come down, but most cars are still exceeding the 35 MPH limit.

The Board of Selectmen had lots of discussion regarding the Town's police coverage. At a well-attended meeting seeking public input, it was clear that the townspeople strongly supported the State Police and there was little support for contracting with surrounding police departments or for extending coverage.

In September, Moderator Anne Ross-Raymond and Board of Selectmen Chairman Ken Ross-Raymond submitted their resignations. Ken had been Selectmen for 10 years and Anne had served on a number of Town committees. After discussion by the two remaining Selectmen, public input, as well as advice from the town's legal counsel, Brett Walker was appointed to fill the vacancy until the following March. John Herbert was elected to serve as Chairman of the Board of Selectmen.

Selectmen Walker began researching improvements to the Town's Transfer Station, specifically the purchase of a compactor to reduce the costs of hauling away the town's trash. By the end of 2020, a proposal was prepared, to be presented to the voters at Town Meeting in March 2021.

Efforts to obtain internet service for North Road are ongoing. Selectman Jim Hoyt has been working with the service providers, encouraging them to cooperate and determine the costs for extending service. We are hopeful that a solution will be found early in 2021.

There are a number of citizens and staff that need to be thanked for their efforts during the year, including:

- ◆ Town Clerk Jim Zink-Mailloux for his efforts in creating and making the new election model work, as well as finding a way for residents to register their cars while the offices remained closed.
- ◆ Seelye Longnecker for stepping in as Moderator and implementing a whole new model for voting.
- ◆ Brett Walker for stepping up as Selectman.
- ◆ April Rollins for serving as Town Administrator in a most unusual year.
- ◆ Fire Chief and Road Agent, Bill MacDuffie, Jr. for his excellent work and service to the community.
- ◆ Members of the EMS & Fire Department for keeping our community safe.

We also wish to say "Thank You" to the citizens of Salisbury for their input and cooperation during a very trying year.

Respectfully Submitted,

John W. Herbert, Chairperson

James Hoyt, Selectman

Brett Walker, Selectman

Salisbury Board of Selectmen

Accomplishments

- Held a joint meeting with Central NH Planning, DOT's Engineer Vignale and the Selectmen regarding the purchase of feed back signs to help reduce speeding on Route 4 & Route 127;
- Hired a new Recording Secretary;
- Approved the Installation of Security Cameras at the Academy Hall;
- Amended & Adopted the Town's Personnel Policy;
- Installed automatic Carbonite computer backups for the Selectmen's Office, Tax Collector and Fire Department;
- Amended the Welfare Guidelines & Application;
- Purchased a new Ambulance from Hopkinton;
- Approved the EMPG grant to update the Town's Local Emergency Operations Plan;
- Rekeyed the locks at the Academy Hall and the Life Safety Complex;
- Refurbished the railings and Replaced the Concrete Ramp at Academy Hall;
- Amended the Bidding Policy from \$3,000 dollars to \$7,500 dollars;
- Added a fax option to the existing copier;
- Hired a new Bookkeeper;
- Hired a new Transfer Station Manager;
- Signed the NH DOT Agreement for driver feedback radar signs for the intersection of Route 4 and Route 127 from the Police CRF;
- Authorized the Town to follow State & Federal Guidelines in suspending / postponing normal operations due to COVID-19;
- Hired a new Transfer Station Attendant;
- Approved a reduction in the Town's TDS Management & Mobility Package;
- Authorized the agreement for the First Responder COVID-19 Stipend Program;
- Authorized the agreement and accept the Governor's Office for Emergency Relief & Recovery (GOFERR) Grant Agreement to accept unanticipated revenue pursuant to RSA 31:95-b;
- Removed two hazardous trees at the Academy Hall;
- Moved all of the Elections to the Safety Complex;
- Replaced the heat sensor in the attic and installed a fan at the Library;
- Hired a new Municipal Assistant;

- Completed equipment shed enclosure;
- Repaired the railing on the glass collection pit;
- Purchased a 30-yard container to recycle tires;
- Installed the generator and proper lighting at the Transfer Station for winter hours;
- Held a Public Informational Meeting regarding Police Coverage;
- Held a Public Hearing to approve the new Tire Disposal rates;
- Updated the Investment Policy;
- Opted out of the Payroll Tax Deferral program;
- Authorized Mitchell Municipal Group to defend the Town in the BTLA appeal concerning Unitil;
- Appointed a new Selectman;
- Voted to make mask wearing Recommended not Required at public meetings;
- Purchased an audio system and microphones for public meetings;
- Adopted the use of Zoom to provide the public with the option of remote attendance at public meetings;
- Signed a Shared Services Agreement with Webster & Boscawen;
- Adopted a Raffle Permit Policy;
- Adopted the 2020 Local Emergency Operations Plan;
- Voted to Approve a Settlement Agreement with Unitil;
- Entered into a 1-year contract renewal with the NRRA;
- Hot water heater was replaced at Academy Hall;
- Leaky pipe in the basement was repaired at the Town Hall;
- Purchased a replacement generator for the Transfer Station.

Respectfully Submitted,

April Rollins, Town Administrator

Building Inspector's Report

During 2020 the following permits were issued:

1	Living Additions
8	New Houses
0	Accessory Dwelling Units (ADU's)
0	Seasonal Camps
0	Garages
4	Barn
4	Sheds
6	Alterations / Renovations
0	Commercial / Business
0	Demolition
25	Other – decks, minor work, generators, solar arrays, etc.
48	Total Building Permits

Please Note: Building Permits are required for new construction, additions, alterations, new buildings, structures, generators, solar arrays, sheds, barns, moving of buildings, demolition and changes of use. A *Certificate of Occupancy* is required *prior* to use *or* occupancy and is issued by the Building Inspector when projects are completed.

If you currently have a building permit that has expired and your project is not complete or you have not obtained a *Certificate of Occupancy* when necessary, please contact the Building Inspector promptly to avoid any inconvenience and to discuss your options.

The Building Inspector's office hours are Tuesday evenings, 6:30 PM to 8:30 PM at the Academy Hall (648-6325).

Respectfully Submitted,

Charles Bodien

Building Inspector

Cemetery Trustees

We want to thank Anne Bickford for being a trustee. She did an excellent job as both a trustee and as our secretary.

We welcomed Pete Ballou and Geof Hodges as new trustees.

We undertook various projects in the ongoing maintenance of our cemeteries.

Baptist Cemetery

The fence on the north side of Baptist Cemetery was replaced.

Congregational Cemetery

The north fence of Congregational Cemetery was cleared of brush and an opening was cleared in preparation for a gate to be installed in 2021. The location of the gate was discussed with Brett Walker. Mr. Walker kindly gave permission to access the cemetery from his property. This improvement will provide easy access to the cemetery for removing leaves.



Maplewood Cemetery

We had to have the wall at Maplewood Cemetery sandblasted as the sealer had peeled. New sealer will be put on in 2021.

Plans for 2021

Next year, our goals include resealing the Maplewood Cemetery wall, installing a new gate at Congregational Cemetery, and tending to some trees at Fellows Cemetery.

Respectfully Submitted,
Rick Chandler, Chair

(Photo courtesy of Geoff Forester)

Conservation Commission

Members:

Dave Kelly, Chairman

Laura Deming, Vice-Chairman

Cheryl Bentley, Secretary

Bill MacDuffie, Jr.

Kathleen Doyle

Leon Riel

Peg Boyles, Alternate

The Salisbury Conservation Commission was not able to conduct any community meetings or school activities this year due to COVID-19. The Commission hopes to be able to conduct informational drinking water testing meetings and elementary school poster projects again in 2021 when we can all meet safely.

Conservation members completed our 14th year of monitoring water quality in the Blackwater River as part of the New Hampshire Department of Environmental Services (NHDES) Volunteer River Assessment Program (VRAP). This unique citizen-science program creates a bank of data that environmental agencies can use to track changes to water quality that could harm drinking water, fish, and wildlife habitat along the river. Our kit of scientific testing equipment is supplied to the Salisbury VRAP team by the NHDES. You can find our reports on the NHDES website:

<https://www.des.nh.gov/organization/divisions/water/wmb/vrap/index.htm>

We're always seeking new volunteers for the Salisbury Conservation Commission and for our VRAP team. No experience is necessary, so if interested, please contact us.

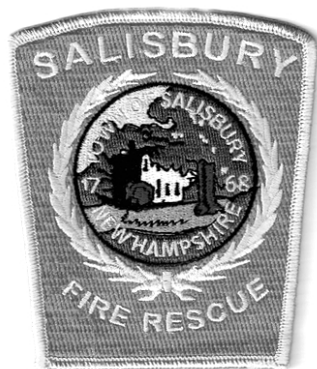
Respectfully Submitted,

Salisbury Conservation Commission

Fire & Rescue Department

The Department had another busy year, especially with the COVID-19 pandemic effecting so many people. We responded to a total of 163 calls for service both in Salisbury and to surrounding towns under a mutual aid agreement.

The contract between the Town and Penacook Rescue to provide response and transport for medical emergencies has been going very well. The Department only has seven members that have medical training and can legally respond to medical emergencies. Most work out of town and work varying shifts. Unfortunately, there are times when no one from the Department is available and Penacook Rescue responds by themselves.



This year we welcomed Greg Taylor to the Department. Greg is a former member that recently returned to the area and re-joined. We're glad to have him back. He has many years of experience and will be a great asset to the Department.

At the beginning of the year we had a great training plan that included classes and evolutions to be conducted with neighboring towns. Of course COVID put a halt to that. We look forward to when we're able to resume those events.

The Department has been fortunate to have Jeff Labrie, an emergency dispatcher from Nashua, assisting in submitting grant applications. So far the SDpartment has been awarded two separate grants. The first was from Walmart for \$500. This was used to purchase new dry erase boards, a folding table, and a wireless presenter. The second grant was awarded by FM Global in the amount of \$1,552 and will be spent on two iPads, vehicle mounts, and chargers. Jeff continues to assist us and we look forward to receiving future awards.

Unfortunately, we responded to a double fatality house fire in the spring. This not only had a profound effect on their family, friends, and neighbors, but also weighs heavy on emergency responders. Please do your part to practice good fire prevention behavior. Working smoke detectors, having a meeting spot, heating equipment maintenance, and ensuring your address is marked for us to see are all important. Due to COVID, we have not been installing free smoke detectors but if you are in need please contact an officer of the Department and we will make arrangements.

Chief MacDuffie would like to thank the members of the Department, our mutual aid partners, Penacook Rescue, and NH State Police for all their assistance this past year. He also would like to thank those in the community for their continued support. Just like everyone else, we look forward to a return of normalcy soon.

Respectfully Submitted,

Fire Chief William MacDuffie, Jr
Deputy Chief Joshua Dixon

Fire Permits

For all burn permits, contact one of the following:

Contact	Telephone
Bill MacDuffie, Jr., Warden	848-4877
Joshua Nixon, Deputy Warden	848-4859
Lou Freeman, Deputy Warden	648-2724
Brian Hanson, Deputy Warden	648-2434
Jerry Lorden, Deputy Warden	848-7425
Mac MacDuffie, Deputy Warden	731-4731



Highway Department

Maintenance this summer was a challenge due to lack of rain. It was difficult to keep a decent road surface with the little moisture we had.

We were able to repave the first road that Salisbury ever reclaimed, which was West Salisbury Road. We also were finally able to complete the North Road Project this year and we had a little money left over.

With the leftover money from the budget and the extra money from the North Road Project, we were able to fix West Salisbury Road from the end of the pavement to Peter's Bridge. The Army Corp of Engineers and the landowners in that area were kind enough to allow us to cut trees beyond the right of way so that decent ditches could be established. We were also able to gravel that whole portion of this road.

The paved portion of Raccoon Hill Road is scheduled to be reclaimed this summer.

The 2020-2021 winter started out with a 3-foot snowstorm. I would like to thank the Citizens of Salisbury for their patience and understanding as we went through that storm!! I would also like to thank my road crew as well as the guys at Kearsarge Concrete and Leon Reil for all of their help in the winter!

I also want to thank all the people on the Salisbury Fire Department for all of their help during the storms. Every bad rain or windstorm we have, there are several Volunteer Fire Department members that come out to help us keep our roads open and safe.

Respectfully Submitted,

Road Agent

Bill MacDuffie Jr.

Planning Board

Planning Board Members:

Douglas Greiner, Chair

Ray Deary, Vice Chair / Secretary

Loretta Razin, Member

Joe Schmidl, Member

John Hebert, Selectman Ex-Officio

Stacia Eastman, Alternate

Jeff Nangle, Alternate

William MacDuffie Jr., Alternate

April Rollins, Planning Assistant

The new year began with Proposed Amendments to the Sign Ordinance being adopted at March Town Meeting. Then the Salisbury Planning Board (PB) commenced work with a moderately quiet year. For 2020, the PB addressed several efforts which included:

- The Board focused most of its attention on applications received regarding proposed subdivisions, lot line adjustments and conditional use permits with Site Plan Review.
- The Board did continue previous discussions on a long-term planning matter including Tiny Homes based on NH House Bill 312 which established a study committee on this matter and the effect of state's new Airbnb regulations and how this matter is being addressed in other towns of our size and scale around the state.
- Continued discussions and potential actions the PB might take regarding the issue of Development of Regional Impact as it pertained to a gravel pit proposed by the Champagne-Raymond applicants in Andover, NH. The town, by right, has participated as an abutter to the ongoing Andover PB proceedings. Our representatives who attended those meetings have offered some input and posed questions to the board pertinent to our town's concerns as to the scope and impact of this proposed development. Process is still ongoing.
- Conducted a site visit to assess setback requirements of a previously approved 2007 subdivision located on Hensmith Road, Salisbury, NH.

Confirmed that current site work complied with property's subdivision approval as well as proposed site work to complete.

- Conducted a Preliminary Conceptual Consultation for a Conditional Use Permit for a Major Home Occupation located at 618 Kearsarge Mtn Road, (Map 208 / Lot 3) Salisbury, NH. Discussions centered on scale of commercial use's proposed that featured an auto inspection station with state licensing.
- Joint Public Hearing regarding a Special Exception (Article III) and a Conditional Use Permit for Site Plan Review was received to operate an Assisted Living Facility, located at 863 Old Turnpike Road, (Map 232 / Lot 11). The parcel is owned by Scioto Properties SP-16, LLC and is located in the Residential and Agricultural Zoning Districts. Due to state permit licensing requirements the state of NH was the only entity that could administer this project and the Salisbury PB and ZBA had no jurisdiction for granting a special exception and a conditional use permit. The project's applications were withdrawn from further consideration.
- Reviewed the 2019 Traffic Count Program, administered by NH DOT, with no changes as to what town roads should be added or deleted.

Other formal matters before the PB in 2020 increased somewhat from previous years. During the year we reviewed ten (10) projects that included two (2) Lot Line Adjustments, three (3) new Subdivisions, two (2) Voluntary Lot Mergers, and three (3) Conditional Use Permit site plan reviews.

- Two (2) Lot Line Adjustment applications to create a conforming and buildable lot on 299 South Road (Map 240 / Lots 3 & 4) and on 567 North Road (Map 248 / Lot 17 & Map 249 / Lot 12).
- An existing three (3) lot subdivision was consolidated and then re-subdivided into a new five (5) lot subdivision where a net gain of two lots occurred on New Road, (Map 247 / Lots 19, 20 & 21). Access for two lots was achieved with a common driveway and related easements. Also, discussed issues regarding drainage along New Road where the proposed driveways were to be constructed.
- A twelve (12) lot Subdivision where two (2) lots were consolidated and twelve (12) new lots were created out of a large residential property on 260 Raccoon Hill Road, (Map 236 / Lots 15 & 16). Traffic and drainage impact on Raccoon Hill Road were central concerns raised coupled with public comments regarding town consideration of an impact fee ordinance for future development impacts.

- A four (4) lot Subdivision where two new lots were created from a large residential property on Old Turnpike Road – Rt 4, (Map 232 / Lots 8 & 11).
- Three (3) Site Plan Review applications requiring Condition Use Permits were received and included:
 - 1) Public Hearing for Conditional Use Permit for Site Plan Review to operate a Retail Sales Establishment for an Automotive Dealer's License and to auction vehicles wholesale located at 87 Quimby Road, (Map 207 / Lot 4.1). The parcel is owned by Brandin & Kimberley Chase and is located in the Agricultural Zoning District.
 - 2) Public Hearing for Conditional Use Permit for a Major Home Occupation to operate an Auto Inspection Facility on 618 Kearsarge Mountain Road, (Map 208 / Lot 3). The parcel is owned by Jennifer Thibeault and is located in the Agricultural Zoning District.
 - 3) Public Hearing for Conditional Use Permit for Site Plan Review to operate a Retail Sales Establishment for 642 Old Turnpike Road, (Map 238 / Lot 52). The parcel is owned by the Birchwood Trust, Susan Bateman as Trustee. d/b/a Brambleberry Farm LLC is the applicant located in the Residential District.
- Additionally, tasks included two (2) Site Walks for applications under consideration. One being the 12-lot subdivision on 260 Raccoon Hill Road (Map 236 / Lots 15 & 16) and a 5-lot subdivision on New Road (Map 247 / Lots 19, 20 & 21).

Finally, other tasks undertaken by the PB for the year included:

- Continued review of Capital Improvements Plan,
- Ongoing updates and minor revisions to the Town's Subdivision, Lot Line Adjustment regulations and Site Plan Review checklists.
- Continued discussion regarding the creation of a Site Plan Review checklist tailored and scaled to the limited level of development impacts experienced in applications requiring Conditional Use Permit approval.
- Appointment of three new Planning Board Candidates and they are as follows: Jeff Nangle - Alternate, Loretta Razin - Member, and Bill MacDuffie Jr. – Alternate. Welcome all to the Salisbury Planning Board adventure!!!

The Salisbury Planning Board once again owes much of its success to the efforts of April Rollins as Planning Board Assistant and now the Town Administrator.

She has worked diligently to keep the board focused on current meeting agendas, up to date on relevant RSA's and aware of town and state issues that could affect future PB discussions and actions. April will continue her role as PB Recording Secretary until which time a new secretary is found.

Again, I repeat, as stated for the last four years, that the PB's success is further attributed to the efforts of its members and alternates who braved hot summer evenings in Academy Hall while monitoring dive bombing wasps assaulting us from a ceiling fan. Also, we braved cold winter nights while pondering a comfortable living room fire and TV recordings for later viewing of Dancing with the Stars, The Voice, Netflix or who knows what, when work was done. A further challenge has been serving the town under the COVID-19 pandemic with all its responsibilities using face masks and social distancing.

Respectfully Submitted,

Douglas Greiner, Chair
Salisbury Planning Board

Recreation Committee

Members:

April Rollins, Chairman

Dave Kelly, Vice Chairman

Jocelyn Henry, Secretary

Mike Broas, Member

Kathleen Doyle, Member

This year has proven to be a challenge for many people in many ways but especially for anyone young or old that may enjoy playing sports or doing group activities, whether it was indoors or outdoors.

In February, we held the Winter Carnival and had just enough people to hold the black ice hockey tournament, paint the snow, have a small outside fire and enjoy some smores. New hockey sticks were purchased and some new equipment had been donated. Shortly after that, the world received the terrifying news that a new strain of a common virus was being declared a global pandemic.

The committee met in March to discuss the upcoming year. Youth baseball was canceled but field clean up still took place.

MacDuffie Construction Company removed the dilapidated bleachers, the old swing set and a few concreted posts from the town park to make way for the new bleachers, new swing set, slide and monkey bars to arrive. The new aluminum bleachers and swing set were delivered in the early fall. The Recreation Committee & a few volunteers started with the assembly of the bleachers which took an entire weekend to erect.



The weekend after, we tackled putting the swing set in the ground, which has three seats and one baby swing. As a committee we decided to wait to put the swings' seats on until Spring of 2021. The new slide and monkey bars are still in

the process of being manufactured with an expected delivery date of December in hopes of having everything completed by early summer.

The committee also will be installing a new baseball / softball batting cage. There is still a lot to be done!



There are positions available for the Recreation Committee. Interested individuals should contact the Salisbury Town office at (603) 648-2473.

Respectfully Submitted,

Salisbury Recreation Committee

Salisbury Free Library

This last year was an unusual and challenging one, and we hope to never have another quite like it. Unfortunately due to the pandemic, there is not as much good news to report compared to previous years, but we are not without accomplishments as we continued providing service as best we could while staying as safe as possible, particularly by increasing our online services.

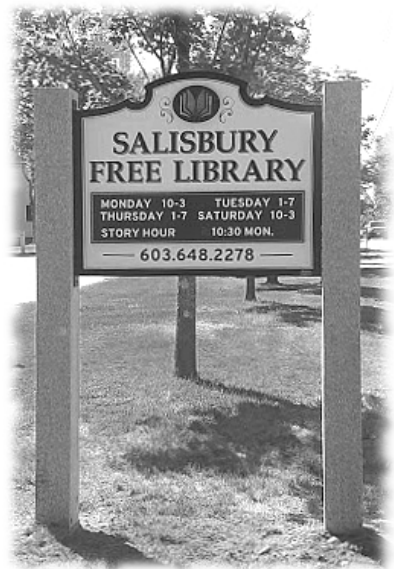
When COVID-19 arrived, we took a safety first approach, implemented a pandemic policy, and adapted our response as the pandemic wore on.

On March 18th, the decision was made to close the library to the public while still offering curbside pickup and delivery services. The Wi-Fi password was also removed to improve ease of access for the public. Unfortunately, on March 24th all services were suspended for a time until the book drop reopened every other week on May 14th and curbside and delivery restarted on June 22nd.

September saw the return of the book drop being opened all the time and interlibrary loan services restarted, enabling us to get items from other libraries for our patrons.

Due to services being reduced during the pandemic, our circulation was down for the year – 4,329 total circulations vs. 8,476 in 2019, but the library did see a significant increase in online borrowing through NH Downloadable Books and Hoopla, a new service added in 2020. The library also took advantage of a number of online resources that allowed free access during the pandemic, including Tumble Books, Ancestry and Heritage Quest.

While the free access has ended, the library has elected to continue to subscribe to Hoopla, Ancestry and Heritage Quest due to their popularity with library patrons. Even with the library being closed to the public, the children's programming continued with story time online live through Facebook and the summer reading program was online using READsquared. We were also able to continue circulating our State Parks passes.



Besides the new online services, the library also saw another rather attractive, highly visible change – our new sign.

Thank you to the Friends of the Salisbury Library, whose continued support allowed us to subscribe to NH Downloadable Books and the NH State Parks passes.

Currently, we have returned to our pre-COVID-19 hours for pickup and delivery and look forward to the time when the library can safely reopen to the public. Please do not hesitate to call the library if you are looking for something to borrow but unsure of what you want – we are more than happy to work with you to find “just the right” book or movie to check out.

We also have puzzles, video games, audiobooks, and magazines available for loan. If we don’t have what you are looking for, we are accepting purchase requests and interlibrary loan requests, although there are slight delays due to safety procedures. Printing, faxing, and scanning services are also still available.

Thank you so much to everyone for their continued support of the library during these difficult times.

Respectfully Submitted,

Katherine Bollenbach

Director

Salisbury Free Library Trustees

Treasurer's Report - Fiscal Year 2020

Assessment: \$45,468.00

Town of Salisbury

Salary Account

Income:		Expenses:	
Assessment	\$32,766.00	Wages	\$25,126.46
		IRS	6,641.07
		NH-UC	184.96
		Bank Charge	24.00
Total	<u>\$32,766.00</u>	Total	<u>\$31,976.49</u>

Operating Account

Income:		Expenses:	
Assessment	\$12,702.00	Media & Books	\$2,162.17
Due From Salary	\$789.51	ByWater Solutions	2,200.00
		Supplies	2,712.53
		TDS	1,804.75
		Dues	150.00
		Postage	62.95
		Bookkeeping svc	437.50
		Summer Reading	87.97
		Bank Charges	24.00
		Library sign granite	3,745.00
Total	<u>\$13,491.51</u>	Total	<u>\$13,386.87</u>

Holding Accounts:

These accounts contain funds from grants, donations, fines / fees, interest, and trusts that do not accrue from town appropriated tax monies. In the case of the Haight Fund only interest from the principle may be used for discretionary spending. The Kepper Funds, the Library can use at the Trustees discretion but must be gross budgeted when the Library presents their budget to the town per RSA 32:5 III.

Franklin Savings Bank – Donations & Fees Account	\$ 5,259.18
Franklin Savings Bank – Savings Account	\$ 21,344.98
Haight Fund	\$ 20,771.82
Kepper Fund I	\$ 29,899.23
Kepper Fund II	\$ 20,151.46

Respectfully Submitted,

Pam Monaghan, Trustee and Payroll Treasurer
Jennifer Hoyt, Trustee and Operations Treasurer

Supervisors of the Checklist

I would like to thank my co-workers and the Town of Salisbury residents for keeping our elections safe.

We had a very busy year with 5 elections and many changes due to COVID-19.

On February 11, the Presidential Primary took place. We had 1135 voters registered and a turnout of 542. With little rest in between, the Merrimack Valley School District Meeting was held on March 6, 2020 with 1164 voters on our checklist; 62 turned out to vote. One week later, Town Meeting was held with 1164 voters registered and 131 voting.

During the summer, we focused on clerical duties as well as having access to several Zoom meetings conducted by the Secretary of State's Office. The sessions focused on election law and procedures to ensure a safe and valid voter registration process.

We went into September with the State Primary on the 8th. We had 1169 registered voters and 434 voting.

On September 15, 2020, our Town Moderator Ann Ross-Raymond resigned. RSA 40:3 states that upon resignation of the Town Moderator the Supervisors must appoint a new temporary Town Moderator until the Town election takes place in March 2021. We contacted nine potential candidates and chose Seelye Longnecker. With short notice, she did a fantastic job!

Our General Election was held on November 3, 2020 with 1171 voters registered and 918 voting. We registered 102 new voters on that day giving us a total of 1247 voters in our little Town of Salisbury.

We look forward to seeing many of you at the School District and Town Meetings.

Respectfully Submitted,

Dorothy J. A. Swenson

Judith A. Elliott

David Rapalyea

Zoning Board of Adjustment

ZBA Members:

Arthur Garvin, Chairman (Resigned)

Mike Stromsnes, Vice Chair (Resigned)

Tricia Thompson, Member

Dave Merwin, Member

Dave Kelly, Member

Loretta Razin, Alternate

Katherine Wilson, Recording Secretary (Resigned)

April Rollins, Zoning Assistant

The Zoning Board of Adjustments met four times during 2020 with the first meeting held in the month of April to conduct its annual organizational meeting after the Town election took place.

The first Public Hearing was for an area Variance to rebuild a new home and garage within the side yard setback located at 14 Fourth Road. The Variance received approval in March.

The second Public Hearing was for a Use Variance to operate an Inspection Station at 618 Kearsarge Mountain Road. The Use Variance was denied in October.

The third Public Hearing was held in December for a Special Exception to operate an Assisted Living Facility / Residential Care Facility that houses only five (5) individuals at 863 Old Turnpike Road. The Special Exception was approved.

Arthur Garvin, the Zoning Board's longstanding Chairman, regretfully tendered his resignation in December. Arthur was a member of the Zoning Board for 15 years and brought a wealth of legal knowledge & expertise to the table being a retired lawyer from New Jersey. Arthur always conducted every meeting in absolute decorum and he will be deeply missed.

The Zoning Board is always looking for new members or alternate members and only convene meetings on an as needed basis throughout the year on the 2nd Thursday of the month at 7 p.m.

Community Reports

Salisbury Elementary School

Much like the rest of the world, 2020 was a crazy, unprecedented year for Salisbury Elementary School! Prior to moving to a remote model of instruction in March of 2020, SES had much to celebrate and share:

- After school activities were up and running, including:
 - ◆ Chorus, Lego Club, Puzzle Club, STEM Club and Yoga Club
- The **Great Kindness Challenge** kicked off in January, with Kindness activities taking place every day
- 5th graders were participating in district wide **Mix and Meet** days, taking field trips to different elementary schools to meet other 5th graders getting ready for Middle School
- **Dee Ganley** & her therapy dog Flip were visiting SES bi-weekly to read with students
- **Love To Read Week** was celebrated in February with:
 - ◆ A visit from one of our favorite authors, Marty Kelly
 - ◆ SES's 1st Annual **Family Fun Night and Book Fair**
- Our annual Celebration of the Arts Night was a huge success, with students sharing both their amazing artwork and their beautiful singing voices with a concert at the Town Hall

With the Coronavirus on the rise in March, the MVSD pivoted to a remote model of instruction in late March, which continued through the end of the school year in June. During the remote learning period, both students and staff honed new technology skills, enabling us all to stay connected and continue our learning.

The MVSD opened the 2020-2021 school year with an option for families to participate in either a Hybrid Model of Instruction or Remote Model of Instruction. SES was happy to welcome a majority of our students back to SES for in-person instruction two days a week, with distance learning happening two days a week and with a Remote Monday. While the Pandemic has mandated several changes within the school to ensure safety for our students and staff, the school year has been successful. Salisbury Elementary School is appreciative of the patience and understanding of our families and community as we continue to learn and grow in our current instructional models. We look forward to the return of our students full time as soon as safely possible!

Respectfully Submitted,
Principal Stephanie Wheeler

NH State Police - 2020 Call Statistics

(Part 1 of 2)

Call Type	Q1	Q2	Q3	Q4	Totals
911 Hang up	2	2	1	0	5
Abandoned Vehicle	0	3	3	1	7
Ambulance Needed	3	0	1	1	5
Assault - Past tense	1	0	0	0	1
Assist Motorist	0	2	0	1	3
Burglar Alarm	8	3	8	3	22
Civil BOLO	1	0	0	0	1
Civil Request	1	0	0	0	1
Civil Standby	8	2	0	1	11
Complaint – Animal	3	6	5	3	17
Complaint – Noise	1	0	4	1	6
Criminal Mischief / Threatening	0	0	2	1	3
Department Assist / Detail Required	2	0	2	0	4
Domestic in progress	4	2	1	1	8
Domestic - Past tense	0	0	0	1	1
Drunk / Drug - Drunk	0	1	0	0	1
Fire	1	1	0	0	2
Fire Department Needed	0	0	1	0	1
Fish & Game Notified	0	1	0	0	1
Hazardous Operator	1	5	5	7	18
Missing Person	0	0	0	2	2

NH State Police - Call Statistics (continued)

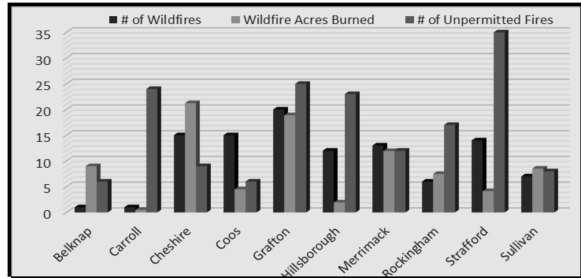
(Part 2 of 2)

Call Type	Q1	Q2	Q3	Q4	Totals
Motor Vehicle Accident	7	3	6	7	23
Operation Game Thief	0	0	1	1	2
Pedestrian	0	0	1	0	1
Repossess Vehicle	0	0	0	1	1
Request for Fire Marshall	0	1	0	0	1
Request for Service	9	9	16	10	44
Restraining Order	1	0	0	1	2
Road Obstruction	2	3	1	1	7
Safe School Program Visit	6	0	0	0	6
Sex Offender Registrations	6	0	2	5	13
Subpoena Service	1	0	1	0	2
Suicidal Subject	0	1	1	0	2
Suspicious Activity	0	0	1	1	2
Suspicious Motor Vehicle	2	1	1	2	6
Suspicious Person	2	2	4	0	8
Theft	0	5	1	1	7
Traffic Stop	1	1	2	0	4
Vehicle Off Road	4	0	0	1	5
VIN Verification	0	1	1	1	3
Welfare Check	4	3	0	5	12
Totals	82	58	72	60	272

Forest Fire Warden & State Forest Ranger

This year we experienced challenging wildfire conditions which led to deep burning fires in remote locations that were difficult to extinguish. Your local fire departments and the Division of Forests & Lands worked throughout the year to protect homes and the forests.

The statewide system of 16 fire lookout towers continues to operate on high fire danger days. The towers' fire detection efforts are supplemented by the NH Civil Air Patrol when the fire danger is especially high.



Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Every year New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Homeowners should take measures to prevent a wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

Between COVID-19 and the drought conditions, 2020 was a unique year. The drought conditions led to the need to have a Proclamation from the Governor, which banned much of the outdoor burning statewide. This, along with the vigilance of the public, helped to reduce the number of serious fires across New Hampshire. However, the fires which we did have burned deep and proved difficult to extinguish due to the lack of water. While the drought conditions have improved, we expect many areas of the state to still be experiencing abnormally dry and drought conditions this spring. For this reason, we ask everyone to remember Smokey's message about personal responsibility and follow his ABC's:

Always Be Careful with fire.

If you start a fire, put it out when you are done. "Remember, Only You Can Prevent Wildfires!"

As we prepare for the 2021 fire season, please remember to contact your local Forest Fire Warden or Fire Department to determine if a fire permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. Fire permits are also available online in most towns and may be obtained by visiting www.NHfirepermit.com.

The burning of household waste is prohibited by the Air Resources Division of the Department of Environmental Services (DES). You are encouraged to contact the local fire department for more information. Safe open burning requires your diligence and responsibility.

Thank you for helping us to protect New Hampshire’s forest resources. For more information, please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nh.gov/nhdfl/. For up to date information, follow us on Twitter: @NHForestRangers

2020 Wildland Fire Statistics

(All fires reported as of December 1, 2020)

Causes of Fires Reported								
<i>(These number do not include the WMNF)</i>								
Arson	Debris Burning	Camp Fire	Children	Smoking	Railroad	Equipment	Lightning	Misc
4	22	21	4	3	1	4	10	44

Notes: 1) Unpermitted fires which escape control are considered "Wildfires".
2) Misc category includes power lines, fireworks, electric fences, etc...

Statistic	Year				
	2016	2017	2018	2019	2020
Wildfires	351	65	53	15	113
Burned Wildfire Acres	1090	134	46	23.5	89
Unpermitted Fires	159	100	91	92	165

Capital Area Mutual Aid Fire Compact

2020 Annual Report to Board of Directors

The 2020 annual report is prepared for the Board of Directors of the Capital Area Mutual Aid Fire Compact as a summary of general activities and events occurring through December 31, 2020. It is also provided to the Town offices of the Compact's member communities for information and distribution as desired.



The Compact serves 23 communities in 4 counties. The Compact's operational area is 817 square miles with a resident population of 135,716. The Equalized Property Valuation in the area we protect is over 16.4 billion dollars. We also provide and receive mutual aid responses with communities beyond our member area.

Like everyone, the Compact was impacted by the pandemic during 2020. During the spring, we saw a reduction in overall calls for service. That lull did not last and call volume increased as the pandemic spread. We finished the year with a slight reduction in call volume. The pandemic limited our training opportunities, our ability to meet as a group and the ability of our vendors to complete projects.

The Compact provides 24/7 emergency dispatch service to member communities. This service is contracted with the City of Concord Fire Department's Communications Center under the direction of dispatch supervisor Captain Elisa Folsom. A detailed activity report by town/agency is attached.

During 2017 we selected a vendor, signed a contract and began the process of replacing our Computer Aided Dispatch (CAD) software. We worked on this throughout 2018 and 2019. The vendor missed their scheduled implementation dates. During 2020 our attorneys and the Executive Committee successfully negotiated a settlement agreement with the vendor. We have researched new CAD vendors and we have selected RapidDeploy to provide the Compact with a new cloud-based CAD. We hope to be operating on the new system in the spring of 2021.

The 2020 Compact operating budget was \$1,247,795. The budget submitted by Concord for the operation of the dispatch center contained errors that were not apparent until after all of our communities had completed their budget process. This left us starting 2020 with our budget underfunded by \$200,817.17. While

expenditures were \$83,337.66 over the presented budget, our revenue exceeded our expenses by \$17,675.79. This was possible through careful control of our expenditures, deferring some projects and applying offsetting revenue from our CAD settlement.

Funding for all Compact operations is provided by the member communities. We continue to apply for State and Federal Grant Funds when available. During 2018 we received a Homeland Security Grant in the amount of \$387,415.00 to replace the existing dispatch console equipment. Work on that project began in 2019 and was expected to be completed during 2020. It will extend into 2021, due to delays caused by the pandemic.

The Compact and Hazmat Team have received over 3.6 million dollars in grant funding since 1999. These funds have been used for communications improvements, training and equipment. The direct benefit that your community has realized from these grants is made possible by your participation in the regional service that we provide.

During 2020 the Compact received a grant to install Mutualink. This equipment and software allows us to securely share communications and data with dispatch centers and other partners around the State to enhance our Public Safety Interoperability.

As Chief Coordinator, I responded to 547 incidents, a 4% increase over 2019. In addition to responding to provide command post assistance at those mutual aid incidents, I also aid all departments with response planning, updating addressing information, and I represent the Compact with several organizations related to public safety.

Compact officers serving during 2020 were:

President, Chief Jon Wiggin, Dunbarton
Vice President, Deputy Chief Ed Raymond, Warner
Secretary, Chief Guy Newbery, Concord / Canterbury
Treasurer, Chief Jeff Yale, Hopkinton

The Training Committee activities were placed on hold due to the pandemic.

The Central New Hampshire Hazmat Team represents 58 Capital Area and Lakes Region communities and is ready to assist or respond to hazardous materials incidents in our combined areas. The Team responded to 7 hazmat incidents during 2020.

Gary Sleeper has volunteered his services to create and maintain a web site for the Compact at <https://www.capareafire.org/>. Please visit the site for incident photos, news, scheduled events, training info, SOGs and department profiles.

All departments are encouraged to send representation to all Compact meetings. Your input is needed. The Compact was created for the mutual benefit of member communities and active participation is a necessity to ensure the needs of all are being met.

I invite anyone with questions or comments to contact me. I thank all departments for their cooperation. Please contact any Compact officer or the Chief Coordinator if we may be of assistance.

Respectfully Submitted,

Keith Gilbert, Chief Coordinator
CAPITAL AREA FIRE COMPACT
25 Hall Street, Suite 1H
P.O. Box 3962
Concord, NH 03302-3962
Email: capareac1@comcast.net
Telephone: (603) 225-8988
Fax: (603) 228-0983

*Allenstown · Boscawen · Bow · Bradford · Canterbury · Chichester · Concord
Deering · Dunbarton Epsom · Henniker · Hillsborough · Hooksett · Hopkinton
Loudon · Northwood · Pembroke · Pittsfield · Salisbury · Warner · Washington
Webster · Windsor*

Capital Area Mutual Aid

<i>2019 Incidents vs. 2020 Incidents</i>				
ID #	Town	2019 Incidents	2020 Incidents	% Change
50	Allenstown	746	821	10.10%
51	Boscawen	186	196	5.40%
52	Bow	1196	1144	-4.30%
53	Canterbury	328	303	-7.60%
54	Chichester	549	463	-15.70%
55	Concord	8885	8869	-0.20%
56	Epsom	1012	958	-5.30%
57	Dunbarton	221	227	2.70%
58	Henniker	1009	1020	1.10%
59	Hillsboro (includes Windsor)	1061	1011	-4.70%
60	Hopkinton	1173	1199	2.20%
61	Loudon	918	843	-8.20%
62	Pembroke	372	382	2.70%
63	Hooksett	2425	2256	-7.00%
64	Penacook RSQ	927	906	-2.30%
65	Webster	181	210	16.00%
66	CNH Haz Mat	7	7	0.00%
71	Northwood	608	624	2.60%
72	Pittsfield	900	892	-0.90%
74	Salisbury	131	162	23.70%
79	Tri-Town Ambulance	1219	1287	5.60%
80	Warner	407	506	24.30%
82	Bradford	171	230	34.50%
84	Deering	240	241	0.40%
86	Washington	152	181	19.10%
89	Windsor	30	49	63.30%
		25024	24938	-0.30%
C1	Chief Gilbert	526	547	4.00%

<i>Additional Dispatch Center Activity</i>			
Fire Alarm Systems Placed out of, or in service for maintenance	2997	5264	75.60%
Inbound Telephone Calls	43645	45268	3.70%
Outbound Telephone Calls	7480	7926	6.00%

Salisbury Historical Society

2020 Annual Report

Dear Members and Friends,

I would like to take this opportunity to inform our members and friends in the community what the Salisbury Historical Society accomplished during the year of COVID-19. As we have all experienced, many of our activities were curtailed due to the virus. However, the Executive Board remained active in the second half of the year.

The Society went ahead with our annual Scholarship even during these trying times. We formed a new Scholarship Committee and conducted the interview process with four competent applicants. Our winner this year is Caleb Heath, whose essay appears in the 2021 Members' Booklet.

The Salisbury Historical Society Trustees established an investment portfolio from the proceeds of the Kepper Endowment. The earnings from this investment will aid in capital improvements in the future. Also, the Trustees are in the process of putting together a budget for 2021. I am pleased to announce a new member, David Hostetler, as one of our trustees.

The Society entered into a contract with a steeplejack company to address the necessary repairs to the steeple of the Baptist Meetinghouse. Work began in December and more than likely will be completed sometime in 2021.

We conducted a two-day Christmas Sale in the Museum on December 5 and 12, 2020. Items offered were some of the Kepper rugs, postcards, Christmas cards, historical books, cutlery, maps, ornaments and memberships. It was a fundraising success.

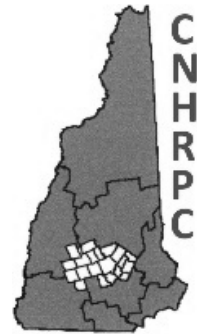
I look forward to a healthy 2021 and seeing everyone at meetings and events.

Respectfully Yours,

David A. Merwin
President

Central NH Regional Planning Commission

Established in accordance with state law, the Central New Hampshire Regional Planning Commission (CNHRPC) is a voluntary association of 20 communities in Merrimack and Hillsborough Counties. Joe Schmidl is the Town's representative to the Commission.



CNHRPC's mission is to comply with State statute (RSA 36:47) by preparing and adopting regional land use and transportation plans and a regional housing needs assessment. CNHRPC evaluates developments of regional impact (RSA 36:54-58) and provides data, information, training, and high-quality, cost-effective services to our member communities. CNHRPC also provides technical assistance services, including zoning ordinance development, grant writing assistance, circuit rider assistance, plan review services, local master plan development, capital improvements program development and guidance, hazard mitigation planning guidance, and Planning Board process training. CNHRPC advocates for member communities and assists and encourages them in both municipal and regional endeavors.

In 2020, CNHRPC undertook the following activities in Salisbury and throughout the Central NH Region:

- Undertook Hazard Mitigation Plan update and Emergency Operations Plan development assistance in four communities. In Salisbury, CNHRPC staff assisted in the update to the Salisbury Emergency Operations Plan.
- Provided technical assistance to town representatives on various issues.
- Continued to implement the CNHRPC Regional Brownfields Program through funding from the United States Environmental Protection Agency (EPA). For more information on brownfields and the regional Brownfields Assessment Program please visit:
 - www.cnhrpc.org/cnhrpc-brownfields-program.
- Assisted the Currier and Ives Scenic Byway Council with its member towns of Henniker, Hopkinton, Webster, Warner, and Salisbury. The Byway Council continued to provide outreach for the Byway, specific through the Byway's website and Facebook page. Additional information can be found at: currierandivesbyway.org.

- Provided coordination support to the CommuteSmart NH Program that works to support transportation demand management services and rideshare coordination across the state. Working closely with other Regional Planning Commissions and other transportation-oriented organizations, staff hosted a statewide commuter challenge, 11 Coordination Committee meetings, and continued developing the Program’s suite of services. A “Bike Back to Work” campaign was created with online information and resources. Additional information on CommuteSmart New Hampshire can be found at: www.commutesmartnh.org.
- Participated in the development of a new NH Bicycle and Pedestrian Plan, and provided local expertise about CNHRPC communities and their needs to be incorporated in the plan. This included a list of potential bicycle and pedestrian infrastructure needs in the region. Staff also worked with the Friends of the Concord to Lake Sunapee Rail Trail non-profit to implement sections of the rail trail envisioned in the West-Central Trails Plan.
- Coordinated the activities of the CNHRPC Transportation Advisory Committee (TAC). In 2020, CNHRPC held five (5) TAC meetings. The CNHRPC TAC participated in the development of the region’s Long Range Transportation Plan, and began the update to the CNHRPC Transportation Improvement Program concurrently with the NHDOT 2023-2032 Ten Year Plan (TYP) Update. The CNHRPC TAC evaluated six regional project proposals as part of the TYP Update process, including potential future improvements at Salisbury Crossroads.
- Completed 188 traffic counts in the region as part of its annual Transportation Data Collection Program. Provided geographic information services (GIS) mapping assistance to local communities. In Salisbury, CNHRPC collected traffic data at six locations in 2020.
- Provided local mapping assistance and analysis as requested and maintained a GIS database for each municipality and the region.

For additional information, please contact the CNHRPC staff or visit us at www.cnhrpc.org. CNHRPC Commission meetings are open to the public and interested citizens are encouraged to attend.

NRRA



Northeast Resource Recovery Association

"Partnering to make recycling strong through economic and environmentally sound solutions"

Salisbury, NH

Congratulations for being such active recyclers!

Below please find information on the positive impact your recycling has had on our environment.

The recyclable materials listed below were sent to market to be remanufactured into new products through your non-profit recycling organization, the Northeast Resource Recovery Association.

Recyclable Material	Amount Recycled In 2020	Environmental Impact! Here is <u>only one</u> benefit of recycling materials rather than manufacturing products from virgin resources
Aluminum Cans	2,286 lbs.	Conserved enough energy to run a television for 232,715 hours!
Electronics	7,059 lbs.	Conserved enough energy to power 0.9 houses for one year!
Paper	59 tons	Saved 1,004 trees!
Scrap Metal	97.5 gross tons	Conserved 273,050 pounds of iron ore!
Tires	9.2 tons	Conserved 6 barrels of oil!

Avoided Emissions:

Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere.

*By recycling the materials above, you have avoided about **693 tons** of carbon dioxide emissions
This is the equivalent of removing **148 passenger cars** from the road for an entire year.*

2101 Dover Road, Epsom, NH 03234 | 603.736.4401 | info@nrrarecycling.org | www.nrrarecycling.org | [f /NRRArecycles](https://www.facebook.com/NRRArecycles)

Franklin VNA & Hospice

Greetings to all community members and thank you for your continued support.

Franklin VNA & Hospice was established as a Certified Non-profit Home Health Care agency to serve the residents of the City of Franklin and surrounding towns. Since that time, we have expanded our service area and added a Certified Hospice Program. As we embark on the 76th year of service, we do so with continued dedication to our community and our goal of providing quality care and education to those we serve.

Our most recent statistics show that the staff of Franklin VNA and Hospice provided 193 encounters for the residents of Salisbury for year ending July 31, 2020. These encounters include home health and hospice visits by skilled nurses and therapists, social work, spiritual care, licensed nursing assistants, homemaking, adult in-home care providers, as well as blood pressure and flu clinics for residents.

2020 was a busy year for Franklin VNA and Hospice. We worked to increase our community outreach by partnering with area organizations, providing educational programs, participating in community events, in addition to providing our professional and supportive services. We continue to offer Hospice volunteer training and bereavement support groups, as well as drop-in grief support.

Medicare continues to be our largest revenue source, comprising about 75% of our business. This is telling of our community demographic which guides us as we strive to provide for the health care needs of our community. Commercial insurance rates do not cover the cost of providing services despite our efforts to work as efficiently as possible.

As we look to 2021, there are several more regulatory requirements which will be imposed upon the Home Care industry. We will experience another reduction in our Medicare reimbursement, which means that we must work to be as efficient and effective as possible in caring for our patients without sacrificing the quality of care we deliver. Franklin VNA and Hospice is fortunate to have a professional and compassionate team of clinical staff to care for our patients as well as an experienced office-based staff who ensure that the tools are there for our agency to perform well.

Our Hospice Program has steadily increased its census in the past year. Our collaboration with Mountain Ridge and Merrimack County Nursing Home continues to be very positive for our patients and staff. We have also entered into an agreement with ProCare Rx, a pharmaceutical consulting company, which

has been very beneficial in negotiating pricing that meets our needs for patient medications and provides us with many services such as a 24-hour Pharmacist consultative and on demand agency initiated clinical education.

We remain your community VNA offering home health care, hospice care, skilled nursing, physical, occupational and speech therapies, medical social services, personal care and homemaking services. Thank you for supporting us through town funds, as Board members, volunteers, financial donors, and of course, through receiving services from Franklin VNA & Hospice. We are here for you! Please contact us if you need our assistance. Let your voice be heard! Say, “I choose Franklin VNA & Hospice”.

Respectfully Submitted,

Krystin Albert
CEO

Salisbury Statistics	
August 1, 2019 – July 31, 2020	
Skilled Nursing Visits	84
Home Health Aide	5
Homemaker	8
Medical Social Worker	5
Physical Therapy	36
Occupational Therapy	17
Office Visits / Comm. Health	38
Total	193

KLS Community Food Pantry

The Mission of the Kearsarge Lake Sunapee Community Food Pantry is to help meet the emergency and on-going food and household needs of people in the Kearsarge Lake Sunapee region who are experiencing financial hardship. The towns included in this outreach effort are: Andover, Bradford, Danbury, New London, Newbury, Salisbury, Springfield, Sunapee (including Georges Mills), Sutton, Warner, and Wilmot. New and existing clients may visit us on Wednesdays from 5:30 PM to 7 PM and Saturdays from 10 AM to 11:30 AM at the First Baptist Church of New London, 461 Main Street, New London.



The Food Pantry is a non-profit supported by local area individuals, businesses and organizations. We rely solely on donations and our amazing volunteers as we have no paid staff. In 2020 we served 3,483 people in 1,216 family visits to the Food Pantry. This includes 95 new families, and 13 families from Salisbury.

The year 2020 was a challenge for the food pantry, as it has been for everyone. During this time of COVID 19 and job insecurity people have been coming to the food pantry who haven't used it in the past. We had to relook at how we served our clients and at the same time keep our volunteers safe. Due to food shortages in the grocery stores we had to search for different suppliers. We had to deal with aging refrigeration and inadequate heating and cooling systems in the food pantry.

We continue to receive food from the New Hampshire Food Bank and Hannaford Feed America Fresh Rescue Program, but to ensure that we had enough food for our clients we partnered with the USDA, Warner Food Pantry, Kearsarge Food Hub, New Hampshire Gleaners, Helping Hands and the SCPA. We are thankful for the fresh produce from Musterfield Farm, Colby Sawyer College, and our twice weekly delivery of fresh bread from Blue Loon. We partnered with Kearsarge Neighborhood Partners to deliver food to those who cannot come to the food pantry. We obtained grants to purchase a commercial refrigerator and freezer, as well as a new heating and cooling system.

We are grateful to the many individuals, organizations, churches and businesses who made donations, collected food, contributed to bake sales, shared their

garden's bounty, received and distributed the food we collect, and otherwise volunteered.

We also would like to thank the First Baptist Church for their continued support of the food pantry on their premises.

It has been a challenge to operate the food pantry at its full capacity and the year 2021 promises to be a challenge as well. So we will continue to search for new ways to ensure that we are able to serve those who come to the food pantry.

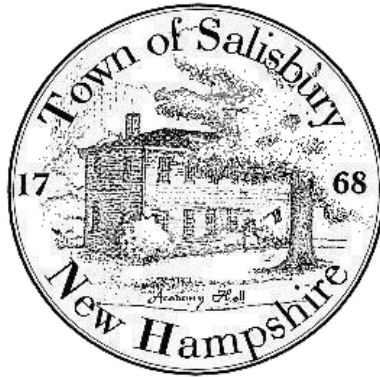
We are fortunate to live in a community where people truly care about those who have less. We would not have been able to keep the food pantry open if we didn't have community support. Together we make a difference!

Respectfully Submitted,

Clara Sheehy & Marilyn Paradis

Co-Chairs

2020 Town Meeting



Election Results & Meeting Minutes

2020 Official Ballot Results

1) To choose the following Town Officers: Moderator (1 for 2 years); Selectman (1 for 3 years); Tax Collector (1 for 3 years); Town Clerk (1 for 3 years); Supervisor of Checklist (1 for 6 years); Road Agent (1 for 3 years); Trustee of Trust Funds (1 for 3 years); Library Trustee (2 for 3 years); Budget Committee (3 for 3 years); Planning Board (2 for 3 years); Zoning Board of Adjustment (2 for 3 years); Cemetery Trustees (1 for 3 years).

Office	Positions - Term	Candidates	Count ** Winner
Selectman	1 for 3 years	John Herbert	121 **
Moderator	1 for 2 years	Anne Ross-Raymond	128 **
Tax Collector	1 for 3 years	Gayle Landry	125 **
Town Clerk	1 for 3 years	James Zink-Mailloux	125 **
Supervisors of the Checklist	1 for 6 years	Judith Elliot	126 **
Cemetery Committee	1 for 3 years	Pierre Ballou (write-in)	15 **
Road Agent	1 for 3 years	William MacDuffie Jr. (write-in)	85 **
Planning Board (contested)	2 for 3 years	Joseph Schmidl Anne Ross-Raymond Stacia Eastman	90 ** 91 ** 58
Zoning Board of Adjustment	2 for 3 years	David Kelly (write-in) David Merwin (write-in)	10 ** 7 **
Library Trustee	2 for 3 years	Michelle Carr Jennifer Hoyt (write-in) Cheryl Bentley (write-in) Loretta Razin (write-in) Steve Jamieson (write-in) Dawn Platte (write-in) Kathleen Downes (write-in)	123 ** 2 ** 1 1 1 1 1
Trustee of the Trust Fund	1 for 3 years	Jennifer Hoyt	106 **
Budget Committee	3 for 3 years	Nancy Hayden Marcia Murphy Velvet Sweeney (write-in) Joseph Landry (write-in) Larry Sparks (write-in)	116 ** 115 ** 4 ** 3 2

2) Are you in favor of Amendment No. 1 to the Town’s Zoning Ordinance, to include the “Floodplain Development Regulations” in its entirety from the Town’s Building Codes and make it Article XXI of the Zoning Ordinance as proposed by the Planning Board, copies of the Floodplain Development Regulations are available at the Selectmen’s Office and at the Office of the Town Clerk.

Yes : __85__ **No:** __34__ **Article :** **Passed**

Respectfffully Submitted,
Salisbury Town Clerk, James Zink-Mailloux

2020 Town Meeting Minutes

March 10, 2020

The polls were declared open at 11:00 AM with Moderator Anne Ross-Raymond presiding. The Business meeting was called to order at 7:00 PM.

John Herbert provided the Invocation and then the Pledge of Allegiance was led by Anne Ross-Raymond.

A moment of silence was observed for all residents who had passed away during 2019. This list of names was read by Moderator Anne Ross-Raymond.

Moderator Ross-Raymond read the Moderator Rules and noted that the meeting would be run accordingly.

Motion was made by Robert Irving to keeps the polls open for voting until the business meeting was finished, second by David Rapalyea. The motion passed in the affirmative.

WARRANT FOR THE ANNUAL 2020 TOWN MEETING

To the Inhabitants of the Town of Salisbury, in the County of Merrimack, in the State of New Hampshire, qualified to vote in Town affairs.

You are hereby notified to meet at the Town Hall in Salisbury on Tuesday, the 10th day of March, 2020 at eleven o'clock in the morning to act upon the following subjects by ballot. Polls will close for balloting no earlier than the opening of the Business Meeting.

(See the "2020 Official Results" section of this report.)

And to act upon the following subjects at the Business Meeting at 7:00 PM:

3) To see if the Town will vote to raise and appropriate the sum of One Million Two Hundred Twenty-Eight Thousand Eight Hundred and Sixty-Seven Dollars (**\$1,228,867**) which represents the **Operating Budget** recommended by the budget committee. This sum does not include the amounts appropriated in special or individual warrant articles in this warrant. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #3 as written was made by Brett Walker, seconded by Doug Greiner.

Discussion : Selectmen Chair Ken Ross-Raymond explained the overall budget being \$400 less than last year's due to increased revenue, some items being paid off, a lower school budget and lowered property tax rate, despite the increase in the Town Clerk budget for new software allowing for online registrations.

Moderator Ross-Raymond asked for a motion to vote on Article 3, made by David Rapalyea and seconded by David MacDuffie. The motion passed in the affirmative.

4) To see if the Town will vote to raise and appropriate the sum of Seventy-Four Hundred Dollars (**\$7,400**) to be added to the **Reassessment Capital Reserve Fund**, established in 1976. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #4 as written was made by Judith Elliot, seconded by Pierre Ballou.

Discussion : Chairman Ross-Raymond explained that the amount to this line was increased to be in line with what was needed. Larry Sparks asked what the current balance was in the fund. TA April Rollins stated the current balance is \$12,401 dollars.

The motion passed in the affirmative.

5) To see if the Town will vote to raise and appropriate the sum of Twenty-Five Hundred Dollars (**\$2,500**) be added to the **Buildings and Grounds Capital Reserve Fund**, established in 1972. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #5 as written was made by Pierre Ballou, seconded by Merrick Johnston.

Discussion : Mary R. Heath asked why the amount being put into this fund had been reduced in 2018 and 2019. Chairman Ross-Raymond stated that the fund had enough money in it so it was not necessary to put in as much. TA April Rollins stated the fund has \$57,000 plus \$22,000 from the operating budget.

Moderator Ross-Raymond asked for a motion to vote on Article #5, motion made by Judith Elliott, seconded by Mary R. Heath. The motion passed in the affirmative.

6) To see if the Town will vote to raise and appropriate the sum of Twenty-Four Hundred Dollars (**\$2,400**) to be placed in the **Defibrillator & Maintenance Expendable Trust Fund**, established in 2016. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #6 as written was made by Pierre Ballou, seconded by David Rapalyea.

Discussion : Judith Elliot asked if this included upkeep for the AED's in town. Fire Chief William MacDuffie Jr. stated that this is not included in this budget but is located in another part of the fire department budget.

Moderator Ross-Raymond asked for a motion to vote on article #6, motion made by Pierre Ballou, seconded by Selectmen James Hoyt. The motion passed in the affirmative.

7) To see if the Town will vote to raise and appropriate the sum of Twenty-five Thousand Dollars (**\$25,000**) to be added to the **Emergency Services / Fire Equipment Capital Reserve Fund** established in 1994. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #7 as written was made by Judith Elliot, seconded by David Rapalyea.

Discussion : Eve Grello asked why so much money was needed to be raised. Fire Chief MacDuffie responded that a new fire engine would probably need to be purchased around 2027, which would cost approximately \$500,000.

Moderator Ross-Raymond asked for a motion to vote on Article #7, motion made by Selectmen Hoyt, seconded by Merrick Johnston. The motion passed in the affirmative.

8) To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (**\$10,000**) to be placed in the **Cistern & Dry Hydrant Maintenance and Repair Expendable Trust Fund**, established in 2016 and renamed in 2017. (Selectmen and Budget Committee recommend this appropriation.)

Motion made to accept Article #8 as written was made by David MacDuffie, seconded by Sharon MacDuffie.

Discussion : Robert Irving asked how many cisterns are present in town and what their life span is? Fire Chief MacDuffie stated there are 2 and their life span is about 30 years. TA Rollins stated the cistern on Center Road was installed around 2007. Robert Irving then asked how much they cost to replace. Chief MacDuffie stated around \$100,000. Chair Ross-Raymond then stated that the Town's plan for the future is to put in fire ponds anywhere that is possible. Robert Irving stated that it is not right that private developers put these in and after a few years it becomes the Town's responsibility to pay to maintain them. Chair Ross-Raymond agreed.

Moderator Ross-Raymond asked for a motion to vote on Article #8, motion made by Judith Elliot, seconded by Dorothy Swenson. The motion passed in the affirmative.

9) To see if the Town will vote to raise and appropriate the sum of Eighty-Seven Hundred Dollars (\$8,700) to be placed in the **Air Pack Equipment & Maintenance Expendable Trust Fund established in 2016. (The Selectmen and Budget Committee recommend this appropriation.)**

Motion made to accept Article #9 as written was made by David Rapalyea, seconded by Merrick Johnston.

Discussion : Eve Grello asked what this money was for. Chief MacDuffie stated it is to replace the Air Packs that will expire in 2026 and will cost about \$7,000 each. Chair Ross-Raymond stated there is \$19,000 in the fund currently. Margaret Blaisdell asked if they all expire at the same time. Chief MacDuffie replied yes, they were all bought together they expire at the same time. There are 10 of them total. Chair Ross-Raymond stated there may be grant money to help with the replacement costs.

Moderator Ross-Raymond asked for a motion to vote on Article #9, motion made by Judith Elliot, seconded by David Rapalyea. The motion passed in the affirmative.

10) To see if the Town will vote to raise and appropriate the sum of One Thousand Dollars (\$1,000) to be added to the **Recreation Capital Reserve Fund, established in 1987. (Selectmen and Budget Committee recommend this appropriation).**

Motion made to accept Article #10 as written was made by Brett Walker, seconded by Doug Greiner.

Moderator Ross-Raymond asked for a motion to vote on Article #10, motion made by Doug Greiner, seconded by Merrick Johnston. The motion passed in the affirmative.

11) To see if the Town will vote to raise and appropriate the sum of One Thousand Dollars (**\$1,000**) to be added to the **Library Operations Expendable Trust Fund**, established in 2010. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #11 as written was made by Judith Preston seconded by Merrick Johnston.

Discussion : Doug Greiner asked how much was being raised. Moderator Ross-Raymond replied \$1000.

Moderator Ross-Raymond asked for a motion to vote on Article #11, motion made by Steven Preston, seconded by Doug Greiner. The motion passed in the affirmative.

12) To see if the Town will vote to raise and appropriate the sum of Twenty-Five Hundred Dollars (**\$2,500**) to be added to the **Land Acquisition Capital Reserve Fund**, established in 1996. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #12 as written was made by Doug Greiner seconded by Merrick Johnston.

Discussion : Ralph Platte asked if there was any specific land the town was looking to buy. Chair Ross-Raymond said there was not. Ralph Platte asked if it made more sense to raise money once land was found to purchase rather than hold on to the money. Chair Ross-Raymond stated there was only \$50,000 in this fund currently and that would not be sufficient to purchase land anyway. Brett Walker asked if it is something that would be up to the Town's voters.. Chair Ross-Raymond stated it would actually be up the Selectmen to make that decision. Mary R. Heath asked what the difference was between an Expendable Trust Fund and Capital Reserve Fund. Seelye Longnecker explained that her understanding from the school board was that an expendable trust fund has to have a public hearing and can apply for grant money where as a trust fund can not. Joshua Platte asked what property the town would be buying. Chair Ross-Raymond said it would likely be purchased for a Town building, school or public

use area. Lenard Birke said it would probably be property adjacent to current Town land. Robert Irving said that it could be to establish a Town Highway Department since currently that is all on private property.

Moderator Ross-Raymond asked for a motion to vote on Article #12, motion made by William MacDuffie Sr., seconded by Merrick Johnston. The motion passed in the affirmative.

13) To see if the Town will vote to raise and appropriate the sum of Twenty-Four Hundred Dollars (**\$2,400**) to be placed in the **Rescue Emergency Services Equipment Capital Reserve Fund**, established in 1994. (Selectmen and Budget Committee recommend this appropriation).

Motion made to accept Article #13 as written was made by Pierre Ballou seconded by David Rapalyea.

Moderator Ross-Raymond asked for a motion to vote on Article #13, motion made by Selectman Hoyt, seconded by David Rapalyea. The motion passed in the affirmative.

14) To see if the Town will vote to **amend the purpose** of the **Transfer Station / Recycling Capital Reserve Fund** established in 2002, to include the purchase and maintenance of vehicles and equipment and further to name the Board of Selectmen as agents to the fund. (Selectmen and Budget Committee recommend this article). **(2/3rds Majority voted required.)**

Motion made to accept Article #14 as written was made by Brett Walker seconded by Dorothy Swenson.

Discussion : Chair Ross-Raymond explained this money is to be used for maintaining current equipment. Power at the transfer station is not viable currently, so the Town purchased a generator for power. Lights would be put up in the very near future. Moderator Ross-Raymond asked what the current balance was? Chair Ross-Raymond stated \$31,000. Brett Walker asked if this would be to replace the loader that had been purchased, and did the repairs last year extend the life of that equipment. Chair Ross-Raymond explained he didn't know about extending its life, but there were repairs that were needed for it to function. Brett Walker followed up asking what we could expect the current life of the loader to be. Chair Ross-Raymond said he had no way of knowing that, he currently owns a 50 year old loader himself but there is really no way to know how long equipment might last. Larry Sparks asked if anything had been done about accepting tires again at the dump because he has some sitting at his house

that he could not bring to the dump currently. Chair Ross-Raymond replied that they are waiting for the specifics for the new law on what needs to be done in order to store the tires but they expect that cost to be under \$1,000. Larry Sparks asked when they would be accepting tires again at the transfer station. Chair Ross-Raymond said they were close to getting that done.

Moderator Ross-Raymond asked for a motion to vote on Article #14, motion made by Merrick Johnston, seconded by Pierre Ballou. The motion passed in the affirmative.

15) To see if the Town will vote to **change the purpose** of the following: **Emergency Services / Fire Equipment CRF** established in 1994 and the **Rescue Emergency Services Equipment CRF** established in 1994 to the Fire Rescue & Emergency Services Capital Reserve Fund for the purposes of purchasing and maintaining all fire and rescue apparatus, and further to name the Board of Selectmen as agents to the fund. (Selectmen and Budget Committee recommend this article). *(2/3rds Majority vote required.)*

Motion made to accept Article #15 as written was made by Dorothy Swenson, seconded by Merrick Johnston.

Discussion : TA Rollins explained the idea of this was to combine the funds in order to buy a new fire engine since an ambulance was purchased this year. Chair Ross-Raymond stated that they wished to combine the funds to make it easier to afford the purchase of new equipment. Mary R. Heath asked if the Fire Chief was in favor of this? Chief MacDuffie stated yes, he approved. The money will be needed to purchase the new engine with the understanding that funds would still need to be raised towards the purchase of another ambulance in the future. Margaret Blaisdell asked how much was currently in the fund. TA Rollins stated there would be \$138,000 in the fund if they were combined, plus any money that is received for the sale of the old ambulance.

Moderator Ross-Raymond asked for a motion to vote on Article #15, motion made by Merrick Johnston, seconded by Pierre Ballou. The motion passed in the affirmative.

16) To hear the reports of the Officers of the Town, agents, auditors and committees appointed and pass any vote relating thereto.

Motion made to accept Article #15 as written was made by Louis Freeman, seconded by Merrick Johnston.

Discussion : Moderator Ross-Raymond asked for a motion to vote on Article #15, motion made by Brett Walker, seconded by Doug Greiner. The motion passed in the affirmative.

17) Moderator Ross-Raymond asked to transact any other business that may legally come before this meeting.

Moderator Ross-Raymond thanked Gayle Landry and TA Rollins for their help with the food for the election workers. She thanked all the election workers for a smooth election day. She thanked TA Rollins for all her help with the Town Annual Report. She also thanked David Rapalyea for doing such a great job refurbishing the ballot box. Judith Elliott let everyone know Sally Jones says, “hi”, then spoke about the need for help with Old Home Day. There is a struggle this year to keep OHD going. The date was set for August 8th, but there was no parade scheduled this year and no pet parade. There would be an opening ceremony, and 3 bands playing on the green. Louise Andrus had stepped up to be the vendor coordinator. Nancy Hayden had resigned as the chair of the committee and they were looking for a new chair to step up. There is an umbrella brigade planned to entertain people. She also stated there would be a OHD committee meeting March 11th at 6:30 at the Town Office; all were welcome.

Joshua Platte asked why the dump has not purchased a trash compactor yet. Chair Ross-Raymond stated there was no power so a compactor can't be used. Doug Greiner asked if there was an advantage to using a compactor instead of the loader. Chair Ross-Raymond state it could save some on handling fees to move the trash but the cost we pay for the trash was based on weight not volume. Larry Sparks asked if the loader being used as it was for trash would shorten the expected life of equipment. Doug Greiner explained that the use it was getting at the dump was actually less vigorous than if it were being used as a typical loader would during construction.

Brett Walker made a motion to adjourn the meeting, Pierre Ballou seconded that motion.

Chair Ross-Raymond thanked all the volunteers and members of the boards and committees for their work.

Town meeting adjourned at 8:01 pm.

Submitted by,

James Zink-Mailloux, Town Clerk

Salisbury Resident Birth Report

Child's Name	Birth Date	Birth Place	Father's / Parent's Name	Mother's Name
Gagne, Leah Hope	4/1/20	Concord	Gagne, Christian	Gagne, Katie
Anderson, Alexandra Josch	4/18/20	Concord	Jasper, Joshua	Anderson, Kate
Ciccarello, William Michael	7/2/20	Concord	Ciccarello, Thomas	Ciccarello, Megan
Zuech, Bielke Ruth	7/10/20	Concord	Zuech, Albin	Zuech, Sarah
Taylor, Abigail Rose	8/21/20	Concord	Taylor li, Michael	Taylor, Laura
Chenette, Alexander Andrew	9/1/20	Concord	Chenette, Robert	Chenette, Jessica
Wasche-Stromsnes, Emma Ruth	9/18/20	Lebanon	Stromsnes, Michael	Wasche, Melinda
Farrell, Avett James	10/11/20	Concord	Farrell, Michael	Farrell, Jessica
Whyte, Avery John	11/24/20	Concord	Whyte, John	Whyte, Meaghan

Salisbury Resident Marriage Report

Name & Residence	Name & Residence	Place	Date
Loffredo, Emily A Salisbury, NH	Hostetler, David A Salisbury, NH	Salisbury	01/28/20
Mcintosh, Abigail M Salisbury, NH	Schoonmaker IV, Earl F Salisbury, NH	Chichester	05/18/20
Grabowski, Victoria G Salisbury, NH	Prive, Neil E Salisbury, NH	Dunbarton	07/12/20
Arborio, Randall P Salisbury, NH	Gisiger, Carole B Salisbury, NH	Salisbury	07/17/20
Puntin, Alexandra J Salisbury, NH	Pilsbury, Daniel F Salisbury, NH	Sanbornton	08/14/20
Belanger, Jessica J Salisbury, NH	Brooks, Ryan T Bow, NH	South Tamworth	08/29/20
Harman, Aaron M Salisbury, NH	Wheeler, Stephanie N Salisbury, NH	Jackson	12/20/20
Kelly, David B Salisbury, NH	Henry, Jocelyn S Salisbury, NH	Salisbury	12/31/20

Salisbury Resident Death Report

Name	Date	Place	Father's Name	Mother's Name
Call Sr., Lawrence	03/22/20	Salisbury	Call, Robert	Hoyt, Clara
Wescott, William	04/20/20	Concord	Wescott, Leland	Lees, Alice
Clapp, Eaton	05/10/20	Salisbury	Clapp, Eaton	Skinner, Wilamina
Clapp, Nancy	05/10/20	Salisbury	Wallenstein, Crandall	Vanduyne, Carol
Lacy, Zach	08/01/20	Concord	Lacy, Harry	Wescott, Lisa
Barrett, James	10/17/20	Salisbury	Barret, James	Mize, Billie
Niemi, Carl	10/21/20	Warner	Niemi, Van	Pitts, Thelma
Rodgers, Nancy	11/11/20	Concord	Brockstedt, Charles	Nichols, Claribel
Denoncourt, Virginia	11/11/20	Concord	Souther, Hatherly	Bonney, Merial

I hereby certify that the Salisbury 2020 vital records for births, marriages and deaths are correct according to my knowledge and belief.

Respectfully Submitted,

James Zink-Mailloux, Town Clerk.

Salisbury Town Office Hours

Academy Hall, #9 Old Coach Road, PO Box 214

Telephone: 648-2473

FAX: 648-6658

Email: salisburyadmin@tds.net – Website: www.salisburynh.org

Selectmen's Office

April Rollins, Town Administrator, 648-6320

Email: salisburyadmin@tds.net

Kimberley Edelmann, Municipal Assistant, 648-6321

Email: salisburymuniasst@tds.net

Tuesday through Friday, 8:00 AM to 3:15 PM

Selectmen meet 1st & 3rd Wednesdays of the month at 6:00 PM.

Work Sessions scheduled & posted as necessary.

Supervisors of Checklist – As needed

Town Clerk, Jim Zink-Mailloux, 648-6322

Email: tclerksalisbury@gmail.com

Curbside Service Only: Monday: 8:00 AM - 1:00 PM, Tuesday: 3:30 PM - 8:30 PM

(In charge of auto registrations, vital records, dog licenses)

Tax Collector, Gayle Landry, 648-6323

Email: tcsalisbury@yahoo.com

By appointment only. Please email or phone ahead.

(Collects property and yield taxes)

Planning / Zoning, April Rollins, 648-6320

Email: salisburyadmin@tds.net

Building Inspector / Health Officer, Chuck Bodien

Email: cbodien@tds.net

Town Hall – 648-2747 – 645 Old Turnpike Road

For Town Hall rental call the Town Office, 648-2473

Email: salisburymuniasst@tds.net

Library – 648-2278 – 641 Old Turnpike Road

For information, please visit their website: salisburyfreelibrary.wordpress.com

Fire & Rescue – Emergency #: 911 Station: 648-2540

Email: salisburyfirerescue@gmail.com

Police Department – Emergency #: 911 Covered by NH State Police

Transfer Station / Recycling Center – 334 Warner Road

Saturdays: 8:30 AM to 4:00 PM, Wednesdays: 2:00 PM to 6:00 PM – *Both Year Round.*

All Board & Committee meeting schedules & agendas are posted at the Post Office, Academy Hall and on the Town website. Schedules & agendas are subject to changes, also posted.

See the Town website for status of office open hours & other current news.